City of Rockville
Mayor and Council
Agenda Item

For the meeting on:	November 8, 2010
Agenda Item Type:	Discussion & Instructions
Department:	Finance
Responsible staff:	Stacey Tate, Budget and Finance Officer phone: (240) 314 - 8407 email: state@rockvillemd.gov

Subject
FY 2012 Budget Preview - PART II

Recommendation
Staff recommends that the Mayor and Council review and file the FY 2012 Budget Preview - PART II, and provide guidance for preparing the FY 2012 Proposed Operating and Capital Improvement Program budgets.

Discussion
Tonight staff will summarize the Mayor and Council's budget survey results, and present recommended budget principles for the FY 2012 budget development process.

FY 2012 Budget Calendar
During this preview the Mayor and Council should notify staff of any suggestions or changes they would like to see to the budget process or the proposed budget calendar. There will be other opportunities for the Mayor and Council to provide additional direction during the budget public hearing scheduled for December 6, 2010 or the additional budget previews scheduled for January 10 and February 28, 2011, or during any of the other Mayor and Council worksessions or public hearings that are listed in the proposed FY 2012 budget calendar.

October 18, 2010	Mayor and Council Budget Preview - PART I
November 8, 2010	Mayor and Council Budget Preview - PART II (includes survey results)
December 6, 2010	Budget Public Hearing
January 10, 2011	Mayor and Council Budget Preview - PART III (adoption of principles)
February 28, 2011	Mayor and Council Budget Preview - FINAL
March 28, 2011	Presentation of Proposed Budget and Introduction of Ordinances and Resolutions
April 4 and 11, 2011 May 2 and 9, 2011	Budget Public Hearings and Mayor and Council Worksessions (if additional meetings are needed, staff proposes April 12 and May 3)
May 23, 2011	Budget Adoption

Below is a summary of the recommended FY 2012 expenditure and revenue budget principles. These principles embody the assumptions and premises that will guide the development of the recommended FY 2012 Operating and CIP budgets. Staff will incorporate the policy direction of the Mayor and Council and determine the fiscal impacts of each decision during the budget development process.

Please note that the survey results for each of the City's Funds expenditure and revenue budget principles are summarized in tables throughout this report. The letters in the summary tables are the initials of the members of the Mayor and Council. Please refer to Attachment A for any comments that are associated with the Mayor and Council's selections. In some cases, the recommended revenue and expenditure principles do not match the exact wording of the survey item. Each survey item is quoted before the summary tables so it is clear what the Mayor and Council were evaluating. Also, budget estimates that were updated since the surveys were distributed are incorporated into the recommended principles.

General Fund Expenditure Principles

EXPENDITURE PRINCIPLE #1 - Increase Annual Employee Compensation by 1 Percent
In the FY 2011 adopted budget regular and temporary employees salaries total 47 percent of all General Fund expenditures. The FY 2011 budget did not include any across the board adjustments or merit increases for employees due to major anticipated revenue constraints and additional required expenditures. During the FY 2011 budget process, the AFSCME union contract was renegotiated and a new three-year schedule of planned across the board adjustments starting in FY 2012 was included. These adjustments include a 1 percent increase in FY 2012, a 1 percent increase in FY 2013, and a 1.25 percent increase in FY 2014. For FY 2012, the five-year forecast assumes the 1 percent across the board adjustment, with no merit increases. The 1 percent increase is forecasted to apply to all regular City employees in FY 2012, and totals approximately $350,000 for all funds, with $275,000 coming from the General Fund. In total regular employee salaries are estimated at $35.3 million for all funds and $27.8 for the General Fund for FY 2012.

The chart below summarizes the survey responses to "'Increase annual Employee Compensation by 1% (consistent with the current union contract and equals approximately $300,000 for General)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
PM	-	-	-	JB, PG, BN, MP

EXPENDITURE PRINCIPLE #2 - Maintain Employee Health Care Benefits
Health care is a major cost driver in the City's total personnel budget. The cost of health care is anticipated to increase anywhere between 8 and 30 percent under the City's current providers, which equates to an increase between $273,000 to $1 million for all funds, with $205,000 to $770,000 coming from the General Fund. With the estimated increases, the total cost for health care will range from $3.7 million to $4.4 million for all funds, with $2.8 million to $3.3 million coming from the General Fund. Health care costs are supported by all funds that contain regular FTEs. Negotiations with the City's health care providers will take place over the next few weeks, and staff will provide revised estimates to the Mayor and Council during the FY 2012 budget process.

The chart below summarizes the survey responses to "Maintain current Employee Benefits, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	JB, PM	PG, MP

EXPENDITURE PRINCIPLE #3 - Maintain the City's Annual Required Contribution to the Pension Fund

As a result of the turmoil in the financial markets during the latter part of 2008 and early 2009, the City's annual required contribution to the pension fund will increase from the current $3.5 million budgeted in FY 2011 to $4.25 million projected for FY 2012. This represents an increase of approximately $750,000, of which $600,000 or 80 percent will be funded by the General Fund.

The chart below summarizes the survey responses to "Maintain current Employee Benefits, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	JB, PM	PG, MP

EXPENDITURE PRINCIPLE #4 - Maintain the City's Annual Required Contribution to Retiree Health Care (GASB 45)

In FY 2009 the City set up an irrevocable trust fund to begin prefunding retiree health care benefits as required under GASB 45. The City's initial contribution to the trust totaled $1.3 million in FY 2009, and then an additional $235,820 was contributed in FY 2010 (which represents 1/5 of the total liability per the City's Financial Management Policies). For FY 2012, staff estimates that the City will need to contribute approximately $450,000 for all funds, of which the General Fund will contribute approximately 80 percent or $360,000 (based on the FY 2012 valuation report).

The chart below summarizes the survey responses to "Maintain current Employee Benefits, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	JB, PM	PG, MP

EXPENDITURE PRINCIPLE #5 - Maintain Current Programs and Services at Current Levels

Due to the estimated overall flattening of General Fund revenues, staff recommends continuing with a conservative expenditure approach in developing the FY 2012 operating budget. This approach would provide funding for previously approved programs and services, but would limit expansion or reduction to those programs and services identified by the Mayor and Council, consistent with achieving a balanced budget.

In addition, as stated under Revenue Principle #8, users fees and charges that are directly related to current programs and services are being analyzed through a formal user fee study. This study evaluates all user fees and customer charges to determine if fees and charges are being set appropriately to cover the costs of programs and services. Staff will present this report to the Mayor and Council during the FY 2012 budget process, and will have more information on which programs and services will be impacted for the February budget preview.

Related to this expenditure principle is the General Fund Programs and Services Survey. For this survey, out of the ninety-six General Fund cost centers listed in the survey across ten departments, at least four respondents agreed on eighty-six or 90% of the programs currently being provided by the City. The ten cost centers where opinions diverged are Mayor and Council, REDI, Public Information Office, Web Site and Intranet, Neighborhood Resources, Inspection and Code Enforcement, Learning, Performance and Development, IT Operations, Police Management and Support - Special Operations, and Code Enforcement and Community Enhancement.

The chart below summarizes the survey responses to "Maintain current Programs and Services at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
PG	JB, PM	BN	MP	-

EXPENDITURE PRINCIPLE #6 - Increase Caregiver and Outside Agency Funding, and Continue with the Competitive Grant Process

Each year the Division of Community Services coordinates committees (employee panel and community panel) that review and evaluate all caregiver and outside agency funding requests received by the City. After the committees review and evaluate each application, they develop funding recommendations for each program. These recommendations take into account the number of City residents served, the demonstrated need for the service, and the quality of the application. New for FY 2011, the total caregiver agency grant amount of $553,270 contained $26,000 in contingency funds intended for mid-year appropriation to one or more agencies in need of additional funding. The $26,000 in contingency funding makes up 4.7 percent of the total caregiver grant awards for FY 2011.

Since there is a 1 percent across the board increase currently planned in the union contract for FY 2012, staff suggests the FY 2012 grant amounts for caregiver and outside agencies increase by 1 percent.

Rockville Economic Development, Inc. (REDI) is not required to submit a grant application, and is not included in the formal evaluation process. In the past REDI and the City have negotiated a contract that specifies the grant amount the City will provide REDI each fiscal year. In FY 2011, the City agreed to contribute $530,120 to REDI in FY 2011, with no future grant amounts or escalating factors specified. For FY 2012, staff will assume the same 1 percent increase for REDI as the other outside agencies.

The chart below summarizes the survey responses to "Increase Caregiver and Outside Agency Funding and continue with the competitive grant process (a 1% increase was assumed in the forecast)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM, MP	BN	JB	PG

EXPENDITURE PRINCIPLE #7 - Transfer $3.0 million to the City's Capital Projects Fund

The Capital Improvements Program (CIP) budget is mainly funded from four components over a five-year period: debt, cash (paygo transfer from the General Fund), government grants, and developer contributions. The planned General Fund contribution for FY 2012 totals $3.0 million, which is a slight decrease from FY 2011. Staff will evaluate the current five-year CIP plan, and through the City's formal CIP prioritization process, make recommendations on what projects should be funded in FY 2012 and what projects can be eliminated or deferred to future years. The amount of the annual paygo contribution impacts both the current fiscal year and future years since the Capital Projects Fund is balanced over a five-year period.

The chart below summarizes the survey responses to "Transfer $3.0 million to the City's Capital Projects Fund to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN	JB, PG, MP	-

EXPENDITURE PRINCIPLE #8 - Fund the Operating Cost Impacts from Completed Capital Improvements Program Projects

The FY 2012 proposed budget will contain an estimated $290,250 in General Fund operating costs associated with partially completed or fully completed Capital Improvements Program (CIP) projects. The $290,025 is budgeted across several departments in electricity, program supplies, contract services, and temporary employees. These FY 2012 operating cost impacts are related to the following CIP projects: Greenway Streetscape Corridors ($20,000 for pocket parks maintenance), Senior Center Improvements ($86,000 for staff, supplies and utilities), Battery Back-up Systems ($3,000), Pedestrian Safety ($5,000), Sidewalks ($5,000), Traffic Controls ($1,000), and Police Station ($170,250).

The chart below summarizes the survey responses to "Fund the Operating Cost Impacts from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	JB, PM	BN	-	PG, MP

EXPENDITURE PRINCIPLE #9 - Transfer $5.1 million to the City's Debt Service Fund
The planned transfer from the General Fund to the Debt Service Fund for FY 2012 totals $5.1 million. This supports the City's annual debt service payments, and is the same amount as the FY 2011 adopted transfer. Currently there is one bond issue for $6.5 million planned for FY 2013. Staff will re-evaluate the need for this bond issue during the FY 2012 budget and CIP prioritization process.

The chart below summarizes the survey responses to "Transfer $5.1 million to the City's Debt Service Fund (consistent with 5-year Debt Service cash flow)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN, MP	PM	JB, PG

EXPENDITURE PRINCIPLE #10 - Transfer $1.2 million to the City's Parking Fund
The planned FY 2012 budget includes a $1.2 million transfer from the General Fund to the Parking Fund to support the parking enterprise. This is an increase of $200,000 from the FY 2011 adopted transfer of $1.0 million. Staff recommends continuing with a General Fund transfer until more of the annual revenues offset annual expenses, which include 5.9 regular FTEs, the operating and contract service costs for the maintenance of the garages, and the debt service payments on $36 million of bonds issued to support the construction of the garages.

The chart below summarizes the survey responses to "Transfer $1.2 million to the City's Parking Fund (consistent with 5-year Parking Fund forecast)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PG, MP	BN	JB, PM	-

EXPENDITURE PRINCIPLE #11 - Discuss Results of NGF Assessment with Mayor and Council and Determine Budgetary Impacts for FY 2012
At the meeting on September 20, 2010, the Mayor and Council directed staff to contract with National Golf Foundation Consulting (NGF) to perform an operations assessment for the course. This project started in October 2010, with final results estimated for early December 2010. Any impacts on the budget as a result of NGF's assessment will be discussed with the Mayor and Council during the FY 2012 budget process.

The chart below summarizes the survey responses to "Transfer funding to the RedGate Golf Fund to decrease the accumulated or annual operating deficit"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
MP	-	BN	JB, PM	PG

Other General Fund Expenditure Principles

The survey contained other expenditure principles as listed by individual Council Members as follows:

PG - Do not fund RedGate losses.
JB - New Position - Coordinator for pedestrian/bicycle issues.
MP - $150,000 to start returning RedGate to nature.
MP - $10,000 branding implementation.

General Fund Revenue Principles

REVENUE PRINCIPLE #1 - Maintain Property Tax Rates at $0.292 for Real Property and $0.805

for Personal Property

The FY 2012 budget will include property tax revenues based on the current tax rates of $0.292 per $100 of assessed value for real property and $0.805 per $100 of assessed value for personal property. Property tax revenue is the largest General Fund revenue source constituting approximately 55 percent of the FY 2011 adopted General Fund budget. For FY 2012 staff estimates that total taxable real property assessments will increase slightly due to new properties being added during the fiscal year. The base assessed values will not change from FY 2011 to FY 2012 because there are no reassessments scheduled for January 2011. The next reassessments in the City will take place in January 2012 and January 2013.

The chart below summarizes the survey responses to "Maintain Property Tax Rates at $0.292 for real property and $0.805 for personal property"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	-	-	JB, PG, PM, BN, MP

REVENUE PRINCIPLE #2 - Offer the Homeowners' Tax Credit Program

For FY 2012 staff recommends continuing with the Homeowners' Tax Credit Program, which is property tax relief targeting low- to moderate-income homeowners. This program, estimated to cost $300,000 to $400,000 in FY 2012, is a State administered program that provides real property tax credits to residents for property taxes due on their principal residence. Under the City's current program as presented in Chapter 22 "Taxation" of the Rockville City Code, households with gross incomes up to $85,000 per year and a household net worth of less than $200,000 (not including the value of the home or qualified retirement savings) could qualify for tax relief on the first $400,000 of their home's assessed value. In FY 2009, the Mayor and Council expanded this program to include an additional 25 percent credit for seniors 70 years or older who are primary homeowners.

The chart below summarizes the survey responses to "Offer the Homeowners' Tax Credit Program, which benefits low- to moderate-income homeowners (approximately $400,000)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	-	PM	JB, PG, BN, MP

REVENUE PRINCIPLE #3 - Do not provide a $100 Income Tax Offset Property Tax Credit

Given that the taxable assessments will increase only slightly, the current five-year forecast continues with the Homeowners' Tax Credit Program, but does not include the $100 one-time credit. Under the assumption that the City will not provide the $100 credit, total real property tax revenue would increase by $1.7 million from FY 2011 to FY 2012 (the increase is due to a combination of new properties being added, and realizing additional revenue from not offering the credit).

The chart below summarizes the survey responses to "'Offer the $100 Income Tax Offset Credit (approximately $1.54 million)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
JB, PG	MP	BN	PM	-

REVENUE PRINCIPLE #4 - Assume Conservative Revenues From Other Governments

Tax Duplication - The County is working to revise the formula that determines the amount of tax duplication that municipalities will receive. The revised formula could reduce the City's contribution by up to 40 percent of the FY 2010 amount. Until that formula is finalized, staff will assume flat tax duplication revenue from FY 2011 to FY 2012. This is a 15 percent decrease from past years due to the County's budget situation starting in FY 2011.

Highway User Revenue - During FY 2010, the State of Maryland's Board of Public Works voted to decrease the municipal share of HUR by 90 percent or $2.16 million for the City of Rockville (HUR was adopted at $2.4 million for FY 2010). In September 2010, staff received a letter from the State Highway

Administration that states Rockville's contribution would equal $121,760 for FY 2012. As the FY 2012 budget process continues, staff will inform the Mayor and Council about any revisions to the City's HUR estimates.

Police Protection Grant - During FY 2010, the State of Maryland's Board of Public Works voted to decrease the municipal share of police protection aid by 35 percent or $217,000 for the City of Rockville (police protection was adopted at $620,000 for FY 2010). Because the State will likely be in deficit in FY 2011 and FY 2012, and there is no plan in place to increase this revenue to local governments, staff recommends budgeting police protection at $417,000 for FY 2012 (consistent with actual revenues in FY 2010).

The chart below summarizes the survey responses to "Assume flat revenues From Other Governments (tax duplication, highway user, police protection)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	-	PG, PM, BN	JB, MP

REVENUE PRINCIPLE #5 - Assume $10 million in Income Tax Revenue

Income Tax - In FY 2010, actual income tax revenues came in at $10.3 million, which was 1 percent less than FY 2009 revenues. Other surrounding jurisdictions, such as Montgomery County, experienced greater decreases in their income tax revenues during FY 2009 and FY 2010. Because FY 2010 came in higher than anticipated, staff will monitor FY 2011 income tax revenue and adjust it upward when necessary during the fiscal year. In order to be conservative, staff will assume $10 million in income tax revenue for FY 2012 until more information becomes available.

The chart below summarizes the survey responses to "Assume $9.8 million in Income Tax Revenue (FY 2010 totaled approx. $9.8 million)" *Please note that the estimate was $9.8 million when this survey was created, but since that time actual revenues have been finalized at approx. $10.3 million for FY 2010.*

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	JB	BN	PG, PM	MP

REVENUE PRINCIPLE #6 - Assume Interest Earnings of 1 Percent for the City's Investment Portfolio

Given the current interest rate environment, staff recommends assuming a 1 percent average rate of return for FY 2012, up from 0.3 percent assumed in FY 2011. Based on current fixed income rates, staff will invest a majority of the City's funds in the State of Maryland Local Government Investment Pool, until longer-maturity fixed income rates increase.

The chart below summarizes the survey responses to "Assume Interest Earnings of 1% for the City's investment portfolio"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	JB, PM	PG, MP

REVENUE PRINCIPLE #7 - Assume Administrative Charges Consistent with the Adopted Cost Allocation Plan

The updated Cost Allocation Plan that the Mayor and Council adopted during FY 2010 revised the City's administrative charges to more accurately reflect the true costs of the programs. For FY 2012, total administrative charges are estimated to equal $4.5 million, an increase of approximately $288,800 from FY 2011.

The chart below summarizes the survey responses to "Assume Administrative Charges consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree

PM	-	BN	-	JB, PG, MP

REVENUE PRINCIPLE #8 - Increase or Decrease Fees and Charges Consistent with the User Fee Study

Other revenue sources are currently being analyzed through a formal user fee study, which was commissioned in the FY 2009 budget. This study evaluates all user fees and customer charges to determine if fees and charges are being set appropriately to cover the costs of programs and services. Depending on the results of the study, General Fund revenues may increase in FY 2012. Staff will present this report to the Mayor and Council during the FY 2012 budget process, and will have more information on which revenue sources will be impacted for the February budget preview.

The chart below summarizes the survey responses to "Increase or decrease Fees and Charges consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM, BN	MP	-	JB, PG

Other General Fund Revenue Principles

The survey contained other revenue principles as listed by individual Council Members as follows:

JB - Hotel user tax - assume no increase from last year
MP - Modest increase to Town Center parking rates if necessary to gain $200,000 more in revenues. This to avoid the increasing the G.F. subsidy to over $1m.

Enterprise Fund Principles

The principles for the City's Water, Sewer, Refuse, and Stormwater Funds consist of continuing with the rate structures adopted in May 2010. These rate structures continue the current service levels and programmed CIP projects in each fund. The principles for the City's two competitive Enterprise Funds, Parking and RedGate Golf course, are in regards to tax rate, rates, hours, penalties and General Fund transfers for Parking and General Fund appropriations for RedGate.

Water Fund

The chart below summarizes the survey responses to "Continue with rate structure adopted in May 2010 (24.5% increase or $4.33/$6.23/$6.69 based on tier)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	PM	JB, PG, MP

The chart below summarizes the survey responses to "Continue with current services and programmed CIP projects"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN	-	JB, PG, MP

Sewer Fund

The chart below summarizes the survey responses to "Continue with rate structure adopted in May 2010 (13% increase or $5.26)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	PM	JB, PG, MP

The chart below summarizes the survey responses to "Continue with current services and programmed CIP projects"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN	-	JB, PG, MP

Refuse Fund

The chart below summarizes the survey responses to "Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	JB, PM	PG, MP

The chart below summarizes the survey responses to "Continue with current services and programmed CIP projects"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN	JB	PG, MP

Stormwater Management Fund

The chart below summarizes the survey responses to "Continue with rate structure adopted in May 2010 (27% increase or $62.48)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN	PM	JB, PG, MP

The chart below summarizes the survey responses to "Continue with current services and programmed CIP projects"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN	-	JB, PG, MP

Parking Fund

The chart below summarizes the survey responses to "Increase Parking District Tax rate by 10% to $0.363"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	MP	PG, BN	JB, PM	-

The chart below summarizes the survey responses to "Maintain current rates, hours, and penalties for parking"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
PG	-	BN	JB, PM, MP	-

The chart below summarizes the survey responses to "Transfer $1.2 million from the General Fund"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
PG	MP	BN	JB, PM	-

RedGate Golf Course Fund

The chart below summarizes the survey responses to "Transfer funding from the General Fund to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
MP	-	BN	JB, PM	PG

Special Revenue Fund Principles

The City has three Special Revenue Funds: the Special Activities Fund, the Town Center Management District Fund (TCMD), and the Speed Camera Fund. The Special Revenue Fund principles relate to maintaining the current number of special activities accounts, maintaining the TCMD tax rates, phasing-in the administrative charge increase for the TCMD, and maintaining Speed Camera funding.

Special Activities Fund

The chart below summarizes the survey responses to "Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	BN, MP	JB, PG	-

Town Center Management District Fund

The chart below summarizes the survey responses to "Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN, MP	JB, PG, PM	-

The chart below summarizes the survey responses to "Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	-	BN, MP	JB, PG, PM	-

The chart below summarizes the survey responses to "Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
BN	PM	MP	JB	PG

Speed Camera Fund

The chart below summarizes the survey responses to "Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011"

Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree
-	PM	MP	JB, BN	PG

All Funds CIP Survey - Funded Projects

Out of the twenty-nine listed CIP projects in the survey across all funds, at least four respondents agreed to maintain funding on twenty-seven or 93% of the projects currently planned by the City. Divergent opinions were on the Swim and Fitness Center Improvements and Street Lighting Improvements projects.

All Funds CIP Survey - Unfunded Projects

Out of the twenty-four listed unfunded CIP projects in the survey across all funds, at least four respondents agreed to maintain the unfunded status for twenty or 83% of the listed projects. Divergent opinions were on the Maryvale Park Improvements, Accessible Pedestrian Signals, Sidewalks, and City Hall Improvement projects.

Mayor and Council History

FY 2012 Budget Preview - PART I, Mayor and Council Meeting on October 18, 2010.

Fiscal Impact

This presentation contains information that will impact the revenues and expenditures of the FY 2012 Operating and CIP budgets. Staff will incorporate the policy direction and guidance of the Mayor and Council and determine the fiscal impacts of each decision during the budget development process.

Next Steps

First FY 2012 Budget Public Hearing - December 6, 2010

Attachments

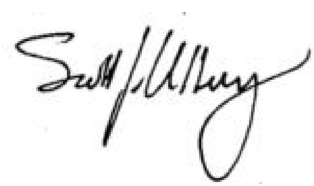
Attachment A - Summary of Mayor and Council Survey Results

AttachmentA_SummarySurveys.pdf

Attachment B - Individual Mayor and Council Surveys

AttachmentB_IndividualSurveys.pdf

Department Head



City Manager: Scott Ullery, City Manager
Approval Date: 11/03/2010

FY 2012 General Fund Principles Survey

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
GENERAL FUND EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes	PM				JB, PG, BN, MP	**PM** - False Assumption.
	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes			BN	JB, PM	PG, MP	**BN** - Regarding 10%.
	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes	PG	JB, PM	BN	MP		**PM** - Examine Parks and Rec.
	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes		PM, MP	BN	JB	PG	**PG** - Prefer up to 5% increase. **MP** - Maintain at FY2011 levels for now. We will evaluate this more later.
	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes		PM	BN	JB, PG, MP		**JB** - Review projects; amount could increase or decrease based on review.
	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes		JB, PM	BN		PG, MP	**JB** - Review projects and level of operations. **PM** - Not clear enough.
	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes			BN, MP	PM	JB, PG	
	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes		PG, MP	BN	JB, PM		**PG** - Must raise fees to offset in part. **MP** - Hold at $1M.
	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated or annual operating deficit	no	MP		BN	JB, PM	PG	**PM** - Want to re-exam. CAP. **MP** - For FY2011 this was $674,000. For FY2012, this could be a similar amount, but probably at least $500,000.
	Other Expenditure (please type your own principle if needed)	no					PG	**PG** - Do not fund for the RG losses.
	Other Expenditure (please type your own principle if needed)	no						**JB** - New position -- coordinator for pedestrian/bicycle issues.
	Other Expenditure (please type your own principle if needed)	no				MP		**MP** - $150,000 to start returning RedGate to nature.
	Other Expenditure (please type your own principle if needed)	no			MP			**MP** - $10,000 branding implementation.

FY 2012 General Fund Principles Survey

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
GENERAL FUND REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes					JB, PG, PM, BN, MP	
	Offer the **Homeowners' Tax Credit Program,** which benefits low- to moderate-income homeowners (approximately $400,000)	yes				PM	JB, PG, BN, MP	
	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no	JB, PG	MP	BN	PM		**PM** - If possible, needs rev. **MP** - We have to see how things add up at the end. There are a number of higher costs including the probable funding of and higher retirement funding. There is also uncertainty of resources.
	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes				PG, PM, BN	JB, MP	
	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes		JB	BN	PG, PM	MP	**PM** - If correct estimates.
	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes			BN	JB, PM	PG, MP	
	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes	PM		BN		JB, PG, MP	
	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no		PM, BN	MP		JB, PG	**PM** - Needs clarity. **MP** - Have to see where this ends up.
	Other Revenue (please type your own principle if needed)	no						**JB** - Hotel users tax -- assume no increase from last year.
	Other Revenue (please type your own principle if needed)	no				MP		**MP** - Modest increase to Town Center parking rates if necessary to gain $200,000 more in revenues. This to avoid the increasing the G.F. subsidy to over $1M.

FY 2012 Enterprise Funds Principles Survey

Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
Water Fund							
Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes			BN	PM	JB, PG, MP	**PG** - May need increase to pay for recent repairs.
Continue with current services and programmed CIP projects	yes		PM	BN		JB, PG, MP	**PM** - Details review.
Sewer Fund							
Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes			BN	PM	JB, PG, MP	
Continue with current services and programmed CIP projects	yes		PM	BN		JB, PG, MP	**PM** - Details rev.
Refuse Fund							
Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes			BN	JB, PM	PG, MP	**PM** - Is this justified?
Continue with current services and programmed CIP projects	yes		PM	BN	JB	PG, MP	**PM** - Details rev.
Stormwater Management Fund							
Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes			BN	PM	JB, PG, MP	
Continue with current services and programmed CIP projects	yes		PM	BN		JB, PG, MP	**PM** - Details rev.
Parking Fund							
Increase Parking District Tax Rate by 10% to $0.363	yes		MP	PG, BN	JB, PM		
Maintain current rates, hours, and penalties for parking	yes	PG		BN	JB, PM, MP		**JB** - Open to review of all rates and fines. **PG** - Must increase revenue. **MP** - We need to increase this income by $200,000.
Transfer $1.2 million from the General Fund	yes	PG	MP	BN	JB, PM		**PG** - Less - see above. **MP** - Hold at $1M.
RedGate Golf Course Fund							
Transfer funding from the General Fund to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)	no	MP		BN	JB, PM	PG	**PG** - But make no unfunded expenditures. **MP** - Return the Golf Course to nature as this is the least costly thing to do with it. There are too many other valuable things that would have to go out the door to support RedGate.

FY 2012 Special Revenue Funds Principles Survey

	Principle	In 5-Year Forecast?	Rating Categories					Comments
			Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no		PM	BN, MP	JB, PG		
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			BN, MP	JB, PG, PM		
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			BN, MP	JB, PG, PM		
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no	BN	PM	MP	JB	PG	**PM** - Details needed.
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes		PM	MP	JB, BN	PG	**PM** - Can we predict this?

FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
MC	5-5	Mayor and Council	$ 237,110	$ -		JB, PG	BN, MP	PM		**PG** - Decrease travel. Withdraw from MML. **PM** - Allow for M&C projects.
MC	5-7	City Clerk	361,140	-			JB, PG, PM, BN, MP			**MP** - More money for the election?
A	6-3	City Attorney	929,350	-			JB, PM, BN, MP	PG		
CITY MANAGER	7-5	Administration	672,000	-		PM	JB, PG, BN, MP			
CITY MANAGER	7-7	Management Systems / Intergov't Affairs	431,610	-		PM	JB, PG, BN, MP			
CITY MANAGER	7-10	Organizational Development	181,850	-		PM	JB, PG, BN, MP			
CITY MANAGER	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-		PM, BN	JB, PG, MP			**PM** - Less funding, challenge to raise funds. **BN** - Need to start w/ goal of public/private.
CITY MANAGER	7-15	Public Information Office	388,960	-		PM	JB, BN, MP	PG		**PG** - Fund branding recommendations.
CITY MANAGER	7-16	Web Site and Intranet	167,130	-		PM	JB, BN, MP	PG		
CITY MANAGER	7-17	Cable Television	422,610	71,040		PM	JB, PG, BN, MP			
CITY MANAGER	7-21	Graphics, Printing, Copy and Mail Center	894,200	-		PM	JB, PG, BN, MP			
CITY MANAGER	7-23	Neighborhood Resources	270,160	-		PM	PG, BN, MP	JB		**PM** - Consider closing down.
CITY MANAGER	7-25	Human Rights and Community Mediation	119,890	-		PM	JB, PG, BN, MP			

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FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
CPDS	8-5	CPDS Executive	220,195	-			JB, PG, PM, BN, MP			
	8-9	Long Range Plan. and Implementation	584,470	-			JB, PG, PM, BN, MP			
	8-13	Zoning	308,410	-			JB, PG, PM, BN, MP			
	8-14	Development Review	722,285	50,000			JB, PG, PM, BN, MP			
	8-16	Historic Preservation	142,015	-			JB, PG, PM, BN, MP			
	8-19	Application, Processing and Permits	889,040	1,135,000			JB, PG, PM, BN, MP			
	8-21	Inspection and Code Enforcement	695,720	-		PM?	JB, BN, MP	PG		**PM** - Not able to deal w/prob.
	8-23	Administration and Support	366,470	-			JB, PG, PM, BN, MP			
	8-24	Housing	175,160	-			JB, PG, PM, BN, MP			**PM** - ?
FINANCE	9-5	Administration	404,590	-			JB, PG, PM, BN, MP			
	9-7	Accounting and Audit	742,250	-			JB, PG, PM, BN, MP			
	9-9	Systems Support and Control	441,230	-			JB, PG, PM, BN, MP			
	9-11	Revenue	33,840	-			JB, PG, PM, BN, MP			
	9-15	Purchasing and Contracts	403,720	-			JB, PG, PM, BN, MP			
	9-16	Stockroom	176,080	-			JB, PG, PM, BN, MP			
	9-19	Budget	323,520	-			JB, PG, PM, BN, MP			

FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
HR	10-5	Human Resources	$ 787,450	$ -			JB, PG, BN, MP			
HR	10-9	Learning, Performance and Devel.	192,190	-			PG, BN, MP	JB		GENERAL COMMENT FOR HR, IT, POLICE, AND PUBLIC WORKS **PM** - "Unrated" because without actual figures for 2010, it is difficult to know what is needed or what is intended for next budget.
HR	10-11	Health and Wellness	104,610	-			JB, PG, BN, MP			
HR	10-13	Safety and Risk Management	237,940	-			JB, PG, BN, MP			
IT	11-6	IT Operations	2,452,990	690,920			JB, BN, MP		PG	
IT	11-9	Voice Communications	326,060	-			JB, PG, BN, MP			
IT	11-13	GIS Operations	179,170	-			JB, PG, BN, MP			
POLICE	12-7	Management and Support - Chief	385,790	-			JB, PG, BN, MP			
POLICE	12-9	Community Services Office	127,690	-			JB, PG, BN, MP			
POLICE	12-11	Management and Support - Field Svcs	427,250	403,000			JB, PG, BN, MP			
POLICE	12-12	Patrol Teams	3,485,970	109,000			JB, PG, BN, MP			
POLICE	12-15	Management and Support - Admin.	672,570	-			JB, PG, BN, MP			
POLICE	12-16	Public Safety Communications Dispatch	612,800	-			JB, PG, BN, MP			
POLICE	12-20	Management and Support - Special Ops	282,490	-			JB, PG, MP	BN		**BN** - Need to discuss increased patrols -- TB re latest crime data.
POLICE	12-20	Neighborhood Services	394,030	28,000			JB, PG, BN, MP			
POLICE	12-22	Redlight Camera	457,910	630,000			JB, PG, BN, MP			
POLICE	12-23	Specialty Patrol and Investigations	1,325,480	-			JB, PG, BN, MP			
POLICE	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			JB, PG, MP	BN		

FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
PUBLIC WORKS	13-5	Management and Support	480,010	-			JB, PG, BN, MP			
	13-9	Contract Management	566,890	-			JB, PG, BN, MP			GENERAL COMMENT FOR HR, IT, POLICE, AND PUBLIC WORKS **PM** - "Unrated" because without actual figures for 2010, it is difficult to know what is needed or what is intended for next budget.
	13-11	Protect Neighborhoods	129,780	-			JB, PG, BN, MP			
	13-12	Mobility	302,830	6,600			JB, PG, BN, MP			
	13-13	Accessibility	265,420	-			JB, PG, BN, MP			
	13-14	Safety and Maintenance	983,450	-			JB, PG, BN, MP			
	13-17	Development Review	139,370	100,000			JB, PG, BN, MP			
	13-21	Engineering	133,490	-			JB, PG, BN, MP			
	13-23	Environmental Management	147,000	-			JB, PG, BN, MP			
	13-29	Street Maintenance	1,674,960	-			JB, PG, BN, MP			
	13-30	Snow and Ice Removal	207,560	-			JB, PG, BN, MP			
	13-35	Fleet Services	1,335,710	14,800			JB, PG, BN, MP			

FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Rating Categories: Decrease	Rating Categories: Maintain	Rating Categories: Increase	Rating Categories: Substantially Increase	Comments
RECREATION AND PARKS	14-7	Rec & Parks Administration & Support	$ 582,120	$ -		PG	JB, PM, BN, MP			
	14-9	Special Events	787,970	75,000			JB, PG, PM, BN, MP			**JB** - What is possibility of increasing revenue from special events?
	14-11	Capital Projects	225,920	-			JB, PG, PM, BN, MP			
	14-13	Recreation Administration & Support	537,080	121,500		PG	JB, PM, BN, MP			GENERAL COMMENT **PG** - Recover more from fees or eliminate. Programs that recover 100% of direct and indirect costs can be maintained.
	14-15	Arts	268,370	61,000			JB, PG, PM, BN, MP			
	14-17	Summer Camps	435,280	437,560			JB, PG, PM, BN, MP			
	14-17	Classes	344,480	346,390			JB, PG, PM, BN, MP			GENERAL COMMENT **PM** - This entire operation needs to be reviewed for costs vs. revenue.
	14-18	Adult Sports	247,960	174,980	PG		JB, PM, BN, MP			
	14-20	Youth Sports	406,670	263,755		PG	JB, PM, BN, MP			
	14-21	After School Recreation	325,740	165,000			JB, PG, PM, BN, MP			
	14-22	Childcare	399,360	408,870			JB, PG, PM, BN, MP			
	14-22	Outdoor Recreation	134,690	66,000			JB, PG, PM, BN, MP			**BN** - Need to expand programs in ER/LP.
	14-24	Teens	231,120	63,000			JB, PG, PM, BN, MP			
	14-25	Summer Playgrounds	204,780	64,160			JB, PG, PM, BN, MP			
	14-27	Senior Center Operations	526,630	115,100			JB, PG, PM, BN, MP			**BN** - Discuss Art in Public Places.
	14-28	Senior Citizen Support Services	652,330	41,350			JB, PG, PM, BN, MP			
	14-30	Senior Citizen Recreation	243,970	62,000			JB, PG, PM, BN, MP			
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			JB, PG, PM, BN, MP			

FY 2012 General Fund Programs and Services Survey

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
RECREATION AND PARKS, cont.	14-33	Community Programs Administration	296,460	-			JB, PG, PM, BN, MP			
	14-35	Youth & Family Services	373,018	100,578			JB, PG, PM, BN, MP			
	14-37	Linkages to Learning	216,100	167,005			JB, PG, PM, BN, MP			
	14-38	Community Programs	527,270	-			JB, PG, PM, BN, MP			GENERAL COMMENT **PG** - Recover more from fees or eliminate. Programs that recover 100% of direct and indirect costs can be maintained.
	14-45	Civic Center Complex	1,308,780	861,000			JB, PG, PM, BN, MP			
	14-47	Croydon Creek Nature Center	246,100	66,700			JB, PG, PM, BN, MP			
	14-48	Facilities Maintenance	2,745,340	44,150			JB, PG, PM, BN, MP			GENERAL COMMENT **PM** - This entire operation needs to be reviewed for costs vs. revenue.
	14-49	Lincoln Park Community Center	349,490	52,600			JB, PG, PM, BN, MP			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			JB, PG, PM, BN, MP			
	14-52	Thomas Farm Community Center	417,480	180,000			JB, PG, PM, BN, MP			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			JB, PG, PM, BN, MP			
	14-58	Parks Administration & Support	$ 598,350	$ -		PG	JB, PM, BN, MP			
	14-59	East Parks Services	485,830	-			JB, PG, PM, BN, MP			
	14-60	West Parks Services	567,720	-			JB, PG, PM, BN, MP			
	14-61	Athletic Fields Services	555,900	-			JB, PG, PM, BN, MP			
	14-62	Horticulture Services	854,700	-			JB, PG, PM, BN, MP			
	14-64	Rights-of-Way Services	424,830	-			JB, PG, PM, BN, MP			
	14-65	Urban Forestry Maintenance	920,470	-			JB, PG, PM, BN, MP			
	14-66	Forestry Development Review	162,690	60,000			JB, PG, PM, BN, MP			

FY 2012 All Funds CIP Survey - Funded Projects

	Page	Project	M = Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
REC AND PARKS	32	Asphalt/Concrete Improvements	M	Capital	$ 182,000			JB, PG, PM, BN, MP			GENERAL COMMENT (per 10/20/10 email) **MP** - CIP rules: (1) If it's new and it results in operational costs, it needs to go on hold for review and probable elimination. (2) If it already exists, we should maintain it. (3) If it is new, has no operational costs, and is compelling, for example handicapped spaces, we should do it. (4) If it is new, not compelling, and no operational costs, we should hold it for review.
	33	Athletic Court System Improv.	M	Capital	105,000			JB, PG, PM, BN, MP			
	34	Ballfield Equipment Replacement	M	Capital	156,800			JB, PG, PM, BN, MP			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			JB, PG, PM, BN, MP			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			JB, PG, PM, BN, MP			
	43	King Farm "Farmstead" Park		Capital	128,000			JB, PG, PM, BN, MP			
	44	Maryvale Park Improvements		Capital	106,745		PM	JB, PG, BN, MP			**PM** - The SWM is only item?
	50	Playground Equip. Replacement	M	Capital	420,000			JB, PG, PM, MP	BN		**JB** - Review.
	56	Swim and Fitness Center Improv.	M	Capital	160,000			JB, MP	PG, PM, BN		**PM** - Needs serious work.
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500			JB, PG, PM, BN	MP		**MP** - Get back to a 10-year cycle.
	65	Battery Back-up Systems		Speed	105,000			JB, PM, BN, MP	PG		
	66	Bridge Rehabilitation	M	Capital	256,000			JB, PG, PM, BN, MP			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			JB, PG, PM, BN, MP			
	71	Pedestrian Safety	M	Capital	50,000			PG, PM, BN, MP	JB		**JB** - Use of TDM funds.
	72	Rockville Intermodal Access		Capital	600,000			PG, PM, BN, MP	JB		**JB** - Use of TDM funds. **PM** - What is this? Balt. Rd?
	73	Sidewalks	M	Capital	200,000			PG, PM, BN, MP	JB		**JB** - Use of TDM funds.
	75	Street Lighting Improvements	M	Capital	50,000			PM, BN, MP	JB, PG		**JB** - Use of TDM funds.
	76	Traffic Controls: Citywide	M	Capital	100,000			JB, PG, PM, BN, MP			

FY 2012 All Funds CIP Survey - Funded Projects

	Page	Project	M = Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
SWM	85	Glenora SWM Pond		SWM	292,000			JB, PG, PM, BN, MP			
SWM	86	Glenora Tributary — Middle		SWM	590,000			JB, PG, PM, BN, MP			
SWM	87	Horizon Hill SWM Ponds		SWM	850,000			JB, PG, PM, BN, MP			
SWM	90	Storm Sewer Rehabilitation	M	SWM	180,000			JB, PG, PM, BN, MP			
SWM	94	Woottons Mill Park — Lower		SWM	140,000			JB, PG, PM, BN, MP			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			JB, PG, PM, BN, MP			
UTL	105	Sewer Rehabilitation	M	Sewer	1,413,000			JB, PG, PM, BN, MP			
UTL	109	Water Main Rehabilitation	M	Water	3,083,000			JB, PG, PM, BN, MP			
UTL	113	Water System Facility Improvement		Water	600,000			JB, PG, PM, BN, MP			
GEN	122	ESS and Budget Systems		Capital	250,000			JB, PG, PM, BN, MP			
GEN	129	Vehicles for City Use	M	Cap/Water/ Sewer/SWM /Refuse	1,353,252		BN	JB, PG, PM, MP			

FY 2012 All Funds CIP Survey - Unfunded Projects

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450	**PM**	**JB, PG, BN, MP**		
	36	Community/Park Enhancement		Capital	160,000	-		**JB, PG, PM, BN, MP**		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000	**PM**	**JB, PG, BN, MP**		**PM** - No moveable orchestra pit.
	41	Greenway Streetscape Corridors		Capital	-	32,000	**PM**	**JB, PG, BN, MP**		**PM** - Unnecessary.
	44	Maryvale Park Improvements		Capital	-	56,100	**PM**	**JB, MP, PG**	**BN**	**PM** - Already p.7, why more? (note: this refers to the Maryvale project on the Funded Projects survey) **BN** - Isn't this done?
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		**JB, PG, PM, BN, MP**		**BN** - Isn't this done?
	47	Park Pedestrian Bridge Improvement	**M**	Capital	116,300	114,000		**JB, PG, PM, BN, MP**		**PM** - Fix Ped. Bridge on Stonestreet.
	53	Rockcrest Recreation Center		Capital	-	72,000		**JB, PG, PM, BN, MP**		
	55	Senior Center Improvements		Capital	-	500,000		**JB, PG, PM, BN, MP**		
	56	Swim and Fitness Center Improv.	**M**	Capital	713,233	-		**JB, PG, PM, MP**	**BN**	
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000		**PG, PM, MP**	**JB, BN**	**JB** - Partial funding -- from TDM funds.
	63	Asphalt Repair and Replacement	**M**	Capital	1,549,500	317,420		**JB, PG, PM, BN, MP**		
	64	Avery Road — Reconstruction		Capital	-	300,000		**JB, PG, PM, BN, MP**		
	68	Concrete Repair and Replacement	**M**	Capital	1,124,000	-		**JB, PG, PM, BN, MP**		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		**JB, PG, PM, BN, MP**		
	71	Pedestrian Safety	**M**	Speed	-	200,000		**JB, PG, PM, BN, MP**		
	73	Sidewalks	**M**	Speed	-	460,000		**PG, PM, MP**	**JB, BN**	**JB** - Speed and TDM funds.
	74	Southlawn Lane		Capital	-	100,000		**JB, PG, PM, BN, MP**		
	75	Street Lighting Improvements	**M**	Speed	-	200,000		**JB, PG, PM, BN, MP**		
	76	Traffic Controls: Citywide	**M**	Speed	-	100,000		**JB, PG, PM, BN, MP**		

FY 2012 All Funds CIP Survey - Unfunded Projects

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		**JB, PG, PM, BN, MP**		
UTL	105	Sewer Rehabilitation	**M**	Sewer	727,500	-		**JB, PG, PM, BN, MP**		
GEN	120	City Hall Improvement		Capital	-	1,600,000	**PM, BN**	**JB, MP, PG**		**PM** - Not this year, emergency only.
GEN	121	Enterprise Software System		Cap/Water/ Sewer/SWM	-	300,000		**JB, PM, BN, MP**	**PG**	

FY 2012 General Fund Principles Survey

Below is a list of possible General Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes					X	
	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes				X		
	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes		X				
	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes				X		
	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes				X		Review projects; amount could increase or decrease based on review.
	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes		X				Review projects and level of operations.
	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes					X	
	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes				X		
	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated or annual operating deficit	no				X		
	Other Expenditure (please type your own principle if needed)	no						New position -- coordinator for pedestrian/bicycle issues.
	Other Expenditure (please type your own principle if needed)	no						
	Other Expenditure (please type your own principle if needed)	no						
REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes					X	
	Offer the **Homeowners' Tax Credit Program,** which benefits low- to moderate-income homeowners (approximately $400,000)	yes					X	
	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no	X					
	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes					X	
	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes		X				
	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes				X		
	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes					X	
	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no					X	
	Other Revenue (please type your own principle if needed)	no						Hotel users tax -- assume no increase from last year.
	Other Revenue (please type your own principle if needed)	no						

FY 2012 Other Funds Principles Survey

Below is a list of possible Enterprise Fund and Special Revenue Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
ENTERPRISE FUNDS	**Water Fund**							
	Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes					x	
	Continue with current services and programmed CIP projects	yes					x	
	Sewer Fund							
	Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes					x	
	Continue with current services and programmed CIP projects	yes					x	
	Refuse Fund							
	Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes				x		
	Continue with current services and programmed CIP projects	yes				x		
	Stormwater Management Fund							
	Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes					x	
	Continue with current services and programmed CIP projects	yes					x	
	Parking Fund							
	Increase Parking District Tax Rate by 10% to $0.363	yes				x		
	Maintain current rates, hours, and penalties for parking	yes				x		Open to review of all rates and fines.
	Transfer $1.2 million from the General Fund	yes				x		
	RedGate Golf Course Fund							
	Transfer funding from the General Fund to decrease the accumulated or annual operating deficit	no				x		
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no				x		
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no				x		
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no				x		
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no				x		
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes				x		

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
MC	5-5	Mayor and Council	$ 237,110	$ -		X				
	5-7	City Clerk	361,140	-			X			
A	6-3	City Attorney	929,350	-			X			
CITY MANAGER	7-5	Administration	672,000	-			X			
	7-7	Management Systems / Intergov't Affairs	431,610	-			X			
	7-10	Organizational Development	181,850	-			X			
	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-			X			
	7-15	Public Information Office	388,960	-			X			
	7-16	Web Site and Intranet	167,130	-			X			
	7-17	Cable Television	422,610	71,040			X			
	7-21	Graphics, Printing, Copy and Mail Center	894,200	-			X			
	7-23	Neighborhood Resources	270,160	-				X		
	7-25	Human Rights and Community Mediation	119,890	-			X			
CPDS	8-5	CPDS Executive	220,195	-			X			
	8-9	Long Range Plan. and Implementation	584,470	-			X			
	8-13	Zoning	308,410	-			X			
	8-14	Development Review	722,285	50,000			X			
	8-16	Historic Preservation	142,015	-			X			
	8-19	Application, Processing and Permits	889,040	1,135,000			X			
	8-21	Inspection and Code Enforcement	695,720	-			X			
	8-23	Administration and Support	366,470	-			X			
	8-24	Housing	175,160	-			X			
FINANCE	9-5	Administration	404,590	-			X			
	9-7	Accounting and Audit	742,250	-			X			
	9-9	Systems Support and Control	441,230	-			X			
	9-11	Revenue	33,840	-			X			
	9-15	Purchasing and Contracts	403,720	-			X			
	9-16	Stockroom	176,080	-			X			
	9-19	Budget	323,520	-			X			

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
HR	10-5	Human Resources	$ 787,450	$ -			X			
HR	10-9	Learning, Performance and Devel.	192,190	-				X		
HR	10-11	Health and Wellness	104,610	-			X			
HR	10-13	Safety and Risk Management	237,940	-			X			
IT	11-6	IT Operations	2,452,990	690,920			X			
IT	11-9	Voice Communications	326,060	-			X			
IT	11-13	GIS Operations	179,170	-			X			
POLICE	12-7	Management and Support - Chief	385,790	-			X			
POLICE	12-9	Community Services Office	127,690	-			X			
POLICE	12-11	Management and Support - Field Svcs	427,250	403,000			X			
POLICE	12-12	Patrol Teams	3,485,970	109,000			X			
POLICE	12-15	Management and Support - Admin.	672,570	-			X			
POLICE	12-16	Public Safety Communications Dispatch	612,800	-			X			
POLICE	12-20	Management and Support - Special Ops	282,490	-			X			
POLICE	12-20	Neighborhood Services	394,030	28,000			X			
POLICE	12-22	Redlight Camera	457,910	630,000			X			
POLICE	12-23	Specialty Patrol and Investigations	1,325,480	-			X			
POLICE	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			X			
PUBLIC WORKS	13-5	Management and Support	480,010	-			X			
PUBLIC WORKS	13-9	Contract Management	566,890	-			X			
PUBLIC WORKS	13-11	Protect Neighborhoods	129,780	-			X			
PUBLIC WORKS	13-12	Mobility	302,830	6,600			X			
PUBLIC WORKS	13-13	Accessibility	265,420	-			X			
PUBLIC WORKS	13-14	Safety and Maintenance	983,450	-			X			
PUBLIC WORKS	13-17	Development Review	139,370	100,000			X			
PUBLIC WORKS	13-21	Engineering	133,490	-			X			
PUBLIC WORKS	13-23	Environmental Management	147,000	-			X			
PUBLIC WORKS	13-29	Street Maintenance	1,674,960	-			X			
PUBLIC WORKS	13-30	Snow and Ice Removal	207,560	-			X			
PUBLIC WORKS	13-35	Fleet Services	1,335,710	14,800			X			

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
RECREATION AND PARKS	14-7	Rec & Parks Administration & Support	$ 582,120	$ -			X			
	14-9	Special Events	787,970	75,000			X			What is possibility of increasing revenue from special events?
	14-11	Capital Projects	225,920	-			X			
	14-13	Recreation Administration & Support	537,080	121,500			X			
	14-15	Arts	268,370	61,000			X			
	14-17	Summer Camps	435,280	437,560			X			
	14-17	Classes	344,480	346,390			X			
	14-18	Adult Sports	247,960	174,980			X			
	14-20	Youth Sports	406,670	263,755			X			
	14-21	After School Recreation	325,740	165,000			X			
	14-22	Childcare	399,360	408,870			X			
	14-22	Outdoor Recreation	134,690	66,000			X			
	14-24	Teens	231,120	63,000			X			
	14-25	Summer Playgrounds	204,780	64,160			X			
	14-27	Senior Center Operations	526,630	115,100			X			
	14-28	Senior Citizen Support Services	652,330	41,350			X			
	14-30	Senior Citizen Recreation	243,970	62,000			X			
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			X			
	14-33	Community Programs Administration	296,460	-			X			
	14-35	Youth & Family Services	373,018	100,578			X			
	14-37	Linkages to Learning	216,100	167,005			X			
	14-38	Community Programs	527,270	-			X			
	14-45	Civic Center Complex	1,308,780	861,000			X			
	14-47	Croydon Creek Nature Center	246,100	66,700			X			
	14-48	Facilities Maintenance	2,745,340	44,150			X			
	14-49	Lincoln Park Community Center	349,490	52,600			X			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			X			
	14-52	Thomas Farm Community Center	417,480	180,000			X			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			X			

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
R&P, continued	14-58	Parks Administration & Support	$ 598,350	$ -			X			
	14-59	East Parks Services	485,830	-			X			
	14-60	West Parks Services	567,720	-			X			
	14-61	Athletic Fields Services	555,900	-			X			
	14-62	Horticulture Services	854,700	-			X			
	14-64	Rights-of-Way Services	424,830	-			X			
	14-65	Urban Forestry Maintenance	920,470	-			X			
	14-66	Forestry Development Review	162,690	60,000			X			

FY 2012 All Funds CIP Survey - Funded Projects

Below is a list of CIP projects with FY 2012 funding that were included in the FY 2011 Adopted CIP Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Project	M = Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
REC AND PARKS	32	Asphalt/Concrete Improvements	M	Capital	$ 182,000			X			
	33	Athletic Court System Improv.	M	Capital	105,000			X			
	34	Ballfield Equipment Replacement	M	Capital	156,800			X			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			X			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			X			
	43	King Farm "Farmstead" Park		Capital	128,000			X			
	44	Maryvale Park Improvements		Capital	106,745			X			
	50	Playground Equip. Replacement	M	Capital	420,000			X			Review
	56	Swim and Fitness Center Improv.	M	Capital	160,000			X			
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500			X			
	65	Battery Back-up Systems		Speed	105,000			X			
	66	Bridge Rehabilitation	M	Capital	256,000			X			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			X			
	71	Pedestrian Safety	M	Capital	50,000				X		Use of TDM funds.
	72	Rockville Intermodal Access		Capital	600,000				X		Use of TDM funds.
	73	Sidewalks	M	Capital	200,000				X		Use of TDM funds.
	75	Street Lighting Improvements	M	Capital	50,000				X		Use of TDM funds.
	76	Traffic Controls: Citywide	M	Capital	100,000			X			
SWM	85	Glenora SWM Pond		SWM	292,000			X			
	86	Glenora Tributary — Middle		SWM	590,000			X			
	87	Horizon Hill SWM Ponds		SWM	850,000			X			
	90	Storm Sewer Rehabilitation	M	SWM	180,000			X			
	94	Woottons Mill Park — Lower		SWM	140,000			X			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			X			
	105	Sewer Rehabilitation	M	Sewer	1,413,000			X			
	109	Water Main Rehabilitation	M	Water	3,083,000			X			
	113	Water System Facility Improvement		Water	600,000			X			
GEN	122	ESS and Budget Systems		Capital	250,000			X			
	129	Vehicles for City Use	M	Cap/Water/ Sewer/SWM /Refuse	1,353,252			X			

FY 2012 All Funds CIP Survey - Unfunded Projects

Below is a list of unfunded CIP projects that were included in the FY 2011 Adopted CIP Budget. Some of these projects are completely unfunded and some are partially unfunded. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the three rating categories (currently they are all set at "Maintain Unfunded"). Each X that is placed in the "Fund" category should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450		X		
	36	Community/Park Enhancement		Capital	160,000	-		X		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000		X		
	41	Greenway Streetscape Corridors		Capital	-	32,000		X		
	44	Maryvale Park Improvements		Capital	-	56,100		X		
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		X		
	47	Park Pedestrian Bridge Improvement	M	Capital	116,300	114,000		X		
	53	Rockcrest Recreation Center		Capital	-	72,000		X		
	55	Senior Center Improvements		Capital	-	500,000		X		
	56	Swim and Fitness Center Improv.	M	Capital	713,233	-		X		
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000			X	Partial funding -- from TDM funds.
	63	Asphalt Repair and Replacement	M	Capital	1,549,500	317,420		X		
	64	Avery Road — Reconstruction		Capital	-	300,000		X		
	68	Concrete Repair and Replacement	M	Capital	1,124,000	-		X		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		X		
	71	Pedestrian Safety	M	Speed	-	200,000		X		
	73	Sidewalks	M	Speed	-	460,000			X	Speed and TDM funds.
	74	Southlawn Lane		Capital	-	100,000		X		
	75	Street Lighting Improvements	M	Speed	-	200,000		X		
	76	Traffic Controls: Citywide	M	Speed	-	100,000		X		
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		X		
UTL	105	Sewer Rehabilitation	M	Sewer	727,500	-		X		
GEN	120	City Hall Improvement		Capital	-	1,600,000		X		
	121	Enterprise Software System		Cap/Water/ Sewer/SWM	-	300,000		X		

Completed by: **John Britton**

(please type or print)

Date: **10/19**

PIOTR G.

FY 2012 General Fund Principles Survey

ATTACH A

Below is a list of possible General Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes			X		✓	
	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes			X		✓	
	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes	✓		X			
	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes			X		✓	Prefer up to 5% increase
	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes			X	✓		
	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes			X		✓	
	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes			X		✓	
	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes		✓	X			Must raise fees to offset in part
	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)	no			X		✓	
	Other Expenditure (please type your own principle if needed)	no			X		✓	Do not fund further RG losses
	Other Expenditure (please type your own principle if needed)	no			X			
	Other Expenditure (please type your own principle if needed)	no			X			
REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes			X		✓	
	Offer the **Homeowners' Tax Credit Program,** which benefits low- to moderate-income homeowners (approximately $400,000)	yes			X		✓	
	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no	✓		X			
	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes			X	✓		
	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes			X	✓		
	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes			X		✓	
	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes			X		✓	
	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no			X		✓	
	Other Revenue (please type your own principle if needed)	no			X			
	Other Revenue (please type your own principle if needed)	no			X			
	Other Revenue (please type your own principle if needed)	no			X			

A-4

Gajewski

PG

FY 2012 Other Funds Principles Survey

ATTACH A

Below is a list of possible Enterprise Fund and Special Revenue Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
ENTERPRISE FUNDS	**Water Fund**							
	Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes			X		✓	May need increase to pay for recent repairs
	Continue with current services and programmed CIP projects	yes			X		✓	
	Sewer Fund							
	Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes			X		✓	
	Continue with current services and programmed CIP projects	yes			X		✓	
	Refuse Fund							
	Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes			X		✓	
	Continue with current services and programmed CIP projects	yes			X		✓	
	Stormwater Management Fund							
	Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes			X		✓	
	Continue with current services and programmed CIP projects	yes			X		✓	
	Parking Fund							
	Increase Parking District Tax Rate by 10% to $0.363	yes			X			
	Maintain current rates, hours, and penalties for parking	yes	✓		X			Must increase revenue
	Transfer $1.2 million from the General Fund	yes	✓		X			Less - see above
	RedGate Golf Course Fund							
	Transfer funding from the General Fund to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)	no			X		✓	But make no unfunded expenditures
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no			X	✓		
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X	✓		
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X	✓		
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no			X		✓	
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes			X		✓	

A-5

PG

ATTACH A

FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
MC	5-5	Mayor and Council	$ 237,110	$ -		✓	X			Decrease travel. Withdraw from MML
MC	5-7	City Clerk	361,140	-			X			
A	6-3	City Attorney	929,350	-			X	✓		
CITY MANAGER	7-5	Administration	672,000	-			X			
CITY MANAGER	7-7	Management Systems / Intergov't Affairs	431,610	-			X			
CITY MANAGER	7-10	Organizational Development	181,850	-			X			
CITY MANAGER	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-			X			
CITY MANAGER	7-15	Public Information Office	388,960	-			X	✓		Fund Branding Recommendations
CITY MANAGER	7-16	Web Site and Intranet	167,130	-			X	✓		
CITY MANAGER	7-17	Cable Television	422,610	71,040			X			
CITY MANAGER	7-21	Graphics, Printing, Copy and Mail Center	894,200	-			X			
CITY MANAGER	7-23	Neighborhood Resources	270,160	-			X			
CITY MANAGER	7-25	Human Rights and Community Mediation	119,890	-			X			
CPDS	8-5	CPDS Executive	220,195	-			X			
CPDS	8-9	Long Range Plan. and Implementation	584,470	-			X			
CPDS	8-13	Zoning	308,410	-			X			
CPDS	8-14	Development Review	722,285	50,000			X			
CPDS	8-16	Historic Preservation	142,015	-			X			
CPDS	8-19	Application, Processing and Permits	889,040	1,135,000			X			
CPDS	8-21	Inspection and Code Enforcement	695,720	-			X	✓		
CPDS	8-23	Administration and Support	366,470	-			X			
CPDS	8-24	Housing	175,160	-			X			
FINANCE	9-5	Administration	404,590	-			X			
FINANCE	9-7	Accounting and Audit	742,250	-			X			
FINANCE	9-9	Systems Support and Control	441,230	-			X			
FINANCE	9-11	Revenue	33,840	-			X			
FINANCE	9-15	Purchasing and Contracts	403,720	-			X			
FINANCE	9-16	Stockroom	176,080	-			X			
FINANCE	9-19	Budget	323,520	-			X			

PG

ATTACH A

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
HR	10-5	Human Resources	$ 787,450	$ -			X			
	10-9	Learning, Performance and Devel.	192,190	-			X			
	10-11	Health and Wellness	104,610	-			X			
	10-13	Safety and Risk Management	237,940	-			X			
IT	11-6	IT Operations	2,452,990	690,920			X	✓	✓	
	11-9	Voice Communications	326,060	-			X			
	11-13	GIS Operations	179,170	-			X			
POLICE	12-7	Management and Support - Chief	385,790	-			X			
	12-9	Community Services Office	127,690	-			X			
	12-11	Management and Support - Field Svcs	427,250	403,000			X			
	12-12	Patrol Teams	3,485,970	109,000			X			
	12-15	Management and Support - Admin.	672,570	-			X			
	12-16	Public Safety Communications Dispatch	612,800	-			X			
	12-20	Management and Support - Special Ops	282,490	-			X			
	12-20	Neighborhood Services	394,030	28,000			X			
	12-22	Redlight Camera	457,910	630,000			X			
	12-23	Specialty Patrol and Investigations	1,325,480	-			X			
	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			X			
PUBLIC WORKS	13-5	Management and Support	480,010	-			X			
	13-9	Contract Management	566,890	-			X			
	13-11	Protect Neighborhoods	129,780	-			X			
	13-12	Mobility	302,830	6,600			X			
	13-13	Accessibility	265,420	-			X			
	13-14	Safety and Maintenance	983,450	-			X			
	13-17	Development Review	139,370	100,000			X			
	13-21	Engineering	133,490	-			X			
	13-23	Environmental Management	147,000	-			X			
	13-29	Street Maintenance	1,674,960	-			X			
	13-30	Snow and Ice Removal	207,560	-			X			
	13-35	Fleet Services	1,335,710	14,800			X			

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PG

FY 2012 General Fund Programs and Services Survey

ATTACH A

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
RECREATION AND PARKS	14-7	Rec & Parks Administration & Support	$ 582,120	$ -		✓	X			
	14-9	Special Events	787,970	75,000			X			
	14-11	Capital Projects	225,920	-			X			
	14-13	Recreation Administration & Support	537,080	121,500		✓	X			
	14-15	Arts	268,370	61,000			X			
	14-17	Summer Camps	435,280	437,560			X			
	14-17	Classes	344,480	346,390			X			Recover more
	14-18	Adult Sports	247,960	174,980	✓		X			
	14-20	Youth Sports	406,670	263,755		✓	X			
	14-21	After School Recreation	325,740	165,000			X			
	14-22	Childcare	399,360	408,870			X			from fees
	14-22	Outdoor Recreation	134,690	66,000			X			
	14-24	Teens	231,120	63,000			X			
	14-25	Summer Playgrounds	204,780	64,160			X			or
	14-27	Senior Center Operations	526,630	115,100			X			
	14-28	Senior Citizen Support Services	652,330	41,350			X			
	14-30	Senior Citizen Recreation	243,970	62,000		✓	X			eliminate
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			X			
	14-33	Community Programs Administration	296,460	-			X			
	14-35	Youth & Family Services	373,018	100,578			X			
	14-37	Linkages to Learning	216,100	167,005			X			Programs that recover
	14-38	Community Programs	527,270	-			X			
	14-45	Civic Center Complex	1,308,780	861,000			X			
	14-47	Croydon Creek Nature Center	246,100	66,700			X			100% of direct + indirect
	14-48	Facilities Maintenance	2,745,340	44,150			X			
	14-49	Lincoln Park Community Center	349,490	52,600			X			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			X			costs can be maintained
	14-52	Thomas Farm Community Center	417,480	180,000			X			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			X			

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FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
R&P, continued	14-58	Parks Administration & Support	$ 598,350	$ -		✓	X			
	14-59	East Parks Services	485,830	-			X			
	14-60	West Parks Services	567,720	-			X			
	14-61	Athletic Fields Services	555,900	-			X			
	14-62	Horticulture Services	854,700	-			X			
	14-64	Rights-of-Way Services	424,830	-			X			
	14-65	Urban Forestry Maintenance	920,470	-			X			
	14-66	Forestry Development Review	162,690	60,000			X			

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PG

FY 2012 All Funds CIP Survey - Funded Projects

ATTACH A

Below is a list of CIP projects with FY 2012 funding that were included in the FY 2011 Adopted CIP Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Project	M = Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
REC AND PARKS	32	Asphalt/Concrete Improvements	M	Capital	$ 182,000			X			
	33	Athletic Court System Improv.	M	Capital	105,000			X			
	34	Ballfield Equipment Replacement	M	Capital	156,800			X			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			X			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			X			
	43	King Farm "Farmstead" Park		Capital	128,000			X			
	44	Maryvale Park Improvements		Capital	106,745			X			
	50	Playground Equip. Replacement	M	Capital	420,000			X			
	56	Swim and Fitness Center Improv.	M	Capital	160,000			X	✓		
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500			X			
	65	Battery Back-up Systems		Speed	105,000			X	✓		
	66	Bridge Rehabilitation	M	Capital	256,000			X			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			X			
	71	Pedestrian Safety	M	Capital	50,000			X			
	72	Rockville Intermodal Access		Capital	600,000			X			
	73	Sidewalks	M	Capital	200,000			X			
	75	Street Lighting Improvements	M	Capital	50,000			X	✓		
	76	Traffic Controls: Citywide	M	Capital	100,000			X			
SWM	85	Glenora SWM Pond		SWM	292,000			X			
	86	Glenora Tributary — Middle		SWM	590,000			X			
	87	Horizon Hill SWM Ponds		SWM	850,000			X			
	90	Storm Sewer Rehabilitation	M	SWM	180,000			X			
	94	Woottons Mill Park — Lower		SWM	140,000			X			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			X			
	105	Sewer Rehabilitation	M	Sewer	1,413,000			X			
	109	Water Main Rehabilitation	M	Water	3,083,000			X			
	113	Water System Facility Improvement		Water	600,000			X			
GEN	122	ESS and Budget Systems		Capital	250,000			X			
	129	Vehicles for City Use	M	Cap/Water/Sewer/SWM/Refuse	1,353,252			X			

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PG

FY 2012 All Funds CIP Survey - Unfunded Projects

ATTACH A

Below is a list of unfunded CIP projects that were included in the FY 2011 Adopted CIP Budget. Some of these projects are completely unfunded and some are partially unfunded. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the three rating categories (currently they are all set at "Maintain Unfunded"). Each X that is placed in the "Fund" category should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450		X		
	36	Community/Park Enhancement		Capital	160,000	-		X		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000		X		
	41	Greenway Streetscape Corridors		Capital	-	32,000		X		
	44	Maryvale Park Improvements		Capital	-	56,100		X		
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		X		
	47	Park Pedestrian Bridge Improvement	M	Capital	116,300	114,000		X		
	53	Rockcrest Recreation Center		Capital	-	72,000		X		
	55	Senior Center Improvements		Capital	-	500,000		X		
	56	Swim and Fitness Center Improv.	M	Capital	713,233	-		X		
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000		X		
	63	Asphalt Repair and Replacement	M	Capital	1,549,500	317,420		X		
	64	Avery Road — Reconstruction		Capital	-	300,000		X		
	68	Concrete Repair and Replacement	M	Capital	1,124,000	-		X		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		X		
	71	Pedestrian Safety	M	Speed	-	200,000		X		
	73	Sidewalks	M	Speed	-	460,000		X		
	74	Southlawn Lane		Capital	-	100,000		X		
	75	Street Lighting Improvements	M	Speed	-	200,000		X		
	76	Traffic Controls: Citywide	M	Speed	-	100,000		X		
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		X		
UTL	105	Sewer Rehabilitation	M	Sewer	727,500	-		X		
GEN	120	City Hall Improvement		Capital	-	1,600,000		X		
	121	Enterprise Software System		Cap/Water/ Sewer/SWM	-	300,000		X	✓	

Completed by: Piotr Gajewski
(please type or print)

Date: 10/18/10

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MARCUCCIO 9/30/10

FY 2012 General Fund Principles Survey

ATTACH A

Below is a list of possible General Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes	X		x			FALSE ASSUMPTION
	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes			x	X		
	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes		X	x			EXAMINE PARKS + REC.
	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes		X	x			
	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes		X	x			
	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes		X	x			NOT CLEAR ENOUGH
	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes			x	X		
	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes			x	X		
	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)	no			x	X		WANT TO RE-EXAM. CAP
	Other Expenditure (please type your own principle if needed)	no			x			
	Other Expenditure (please type your own principle if needed)	no			x			
	Other Expenditure (please type your own principle if needed)	no			x			
REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes			x		X	
	Offer the **Homeowners' Tax Credit Program**, which benefits low- to moderate-income homeowners (approximately $400,000)	yes			x	X		
	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no			x	X		IF POSSIBLE, NEEDS REV.
	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes			x	X		
	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes			x	X		IF CORRECT ESTIMATES
	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes			x	X		
	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes	X		x			
	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no		X	x			NEEDS CLARITY
	Other Revenue (please type your own principle if needed)	no			x			
	Other Revenue (please type your own principle if needed)	no			x			
	Other Revenue (please type your own principle if needed)	no			x			

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RCVD SEP30 2010 PM3:1?

MARCUCCIO 7/30/10

FY 2012 Other Funds Principles Survey

ATTACH A

Below is a list of possible Enterprise Fund and Special Revenue Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in *one* *of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.*

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
ENTERPRISE FUNDS	**Water Fund**							
	Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes			x	X		
	Continue with current services and programmed CIP projects	yes		X	x			DETAILS REVIEW
	Sewer Fund							
	Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes		~~X~~	x	X		
	Continue with current services and programmed CIP projects	yes		X	x	~~X~~		DETAILS REV.
	Refuse Fund							
	Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes			x	X		IS THIS JUSTIFIED?
	Continue with current services and programmed CIP projects	yes		X	x			DETAILS REV.
	Stormwater Management Fund							
	Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes			x	X		
	Continue with current services and programmed CIP projects	yes		X	x			DETAILS REV.
	Parking Fund							
	Increase Parking District Tax Rate by 10% to $0.363	yes			x	X		
	Maintain current rates, hours, and penalties for parking	yes			x	X		
	Transfer $1.2 million from the General Fund	yes			x	X		
	RedGate Golf Course Fund							
	Transfer funding from the General Fund to decrease the accumulated deficit (pending M&C direction from September 20, 2010 meeting)	no			x	X		
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no		X	x			
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no		~~X~~	x	X		
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			x	X		
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no		X	x			DETAILS NEEDED
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes		X	x			CAN WE PREDICT THIS?

MARCUCCIO 9/30/10

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FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
MC	5-5	Mayor and Council	$ 237,110	$ -			X	X		ALLOW FOR M&C PROJECTS
	5-7	City Clerk	361,140	-			X			
A	6-3	City Attorney	929,350	-			X			
CITY MANAGER	7-5	Administration	672,000	-		X	X			
	7-7	Management Systems / Intergov't Affairs	431,610	-		X	X			
	7-10	Organizational Development	181,850	-		X	X			
	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-		X	X			LESS FUNDING, CHALLENGE TO RAISE FUNDS
	7-15	Public Information Office	388,960	-		X	X			
	7-16	Web Site and Intranet	167,130	-		X	X			
	7-17	Cable Television	422,610	71,040		X	X			
	7-21	Graphics, Printing, Copy and Mail Center	894,200	-		X	X			
	7-23	Neighborhood Resources	270,160	-		X	X			CONSIDER CLOSING DOWN
	7-25	Human Rights and Community Mediation	119,890	-		X	X			
CPDS	8-5	CPDS Executive	220,195	-			X			
	8-9	Long Range Plan. and Implementation	584,470	-			X			
	8-13	Zoning	308,410	-			X			
	8-14	Development Review	722,285	50,000			X			
	8-16	Historic Preservation	142,015	-			X			
	8-19	Application, Processing and Permits	889,040	1,135,000			X			
	8-21	Inspection and Code Enforcement	695,720	-		?	X			NOT ABLE TO DEAL W/PROB.
	8-23	Administration and Support	366,470	-			X			
	8-24	Housing	175,160	-			X			?
FINANCE	9-5	Administration	404,590	-			X			
	9-7	Accounting and Audit	742,250	-			X			
	9-9	Systems Support and Control	441,230	-			X			
	9-11	Revenue	33,840	-			X			
	9-15	Purchasing and Contracts	403,720	-			X			
	9-16	Stockroom	176,080	-			X			
	9-19	Budget	323,520	-			X			

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MARCUCCIO 9/30/10

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FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
HR	10-5	Human Resources	$ 787,450	$ -			X			"Unrated" because without actual figures for 2010, it is difficult to know what is needed or what is intended for next budget
	10-9	Learning, Performance and Devel.	192,190	-			X			
	10-11	Health and Wellness	104,610	-			X			
	10-13	Safety and Risk Management	237,940	-			X			
IT	11-6	IT Operations	2,452,990	690,920			X			
	11-9	Voice Communications	326,060	-			X			
	11-13	GIS Operations	179,170	-			X			
POLICE	12-7	Management and Support - Chief	385,790	-			X			
	12-9	Community Services Office	127,690	-			X			
	12-11	Management and Support - Field Svcs	427,250	403,000			X			
	12-12	Patrol Teams	3,485,970	109,000			X			
	12-15	Management and Support - Admin.	672,570	-			X			
	12-16	Public Safety Communications Dispatch	612,800	-			X			
	12-20	Management and Support - Special Ops	282,490	-			X			
	12-20	Neighborhood Services	394,030	28,000			X			
	12-22	Redlight Camera	457,910	630,000			X			
	12-23	Specialty Patrol and Investigations	1,325,480	-			X			
	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			X			
PUBLIC WORKS	13-5	Management and Support	480,010	-			X			
	13-9	Contract Management	566,890	-			X			
	13-11	Protect Neighborhoods	129,780	-			X			
	13-12	Mobility	302,830	6,600			X			
	13-13	Accessibility	265,420	-			X			
	13-14	Safety and Maintenance	983,450	-			X			
	13-17	Development Review	139,370	100,000			X			
	13-21	Engineering	133,490	-			X			
	13-23	Environmental Management	147,000	-			X			
	13-29	Street Maintenance	1,674,960	-			X			
	13-30	Snow and Ice Removal	207,560	-			X			
	13-35	Fleet Services	1,335,710	14,800			X			

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MARCUCCIO 9/30/10

ATTACH A

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
RECREATION AND PARKS	14-7	Rec & Parks Administration & Support	$ 582,120	$ -			X			
	14-9	Special Events	787,970	75,000			X			
	14-11	Capital Projects	225,920	-			X			
	14-13	Recreation Administration & Support	537,080	121,500			X			
	14-15	Arts	268,370	61,000			X			
	14-17	Summer Camps	435,280	437,560			X			
	14-17	Classes	344,480	346,390			X			
	14-18	Adult Sports	247,960	174,980			X			
	14-20	Youth Sports	406,670	263,755			X			
	14-21	After School Recreation	325,740	165,000			X			
	14-22	Childcare	399,360	408,870			X			
	14-22	Outdoor Recreation	134,690	66,000			X			
	14-24	Teens	231,120	63,000			X			
	14-25	Summer Playgrounds	204,780	64,160			X			
	14-27	Senior Center Operations	526,630	115,100			X			
	14-28	Senior Citizen Support Services	652,330	41,350			X			
	14-30	Senior Citizen Recreation	243,970	62,000			X			
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			X			
	14-33	Community Programs Administration	296,460	-			X			
	14-35	Youth & Family Services	373,018	100,578			X			
	14-37	Linkages to Learning	216,100	167,005			X			
	14-38	Community Programs	527,270	-			X			
	14-45	Civic Center Complex	1,308,780	861,000			X			
	14-47	Croydon Creek Nature Center	246,100	66,700			X			
	14-48	Facilities Maintenance	2,745,340	44,150			X			
	14-49	Lincoln Park Community Center	349,490	52,600			X			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			X			
	14-52	Thomas Farm Community Center	417,480	180,000			X			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			X			

THIS ENTIRE OPERATION NEEDS TO BE REVIEWED FOR COSTS VS. REVENUE.

A-8

MARCUCCIO 9/30/10

ATTACH A

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
R&P, continued	14-58	Parks Administration & Support	$ 598,350	$ -			X			See comment 5 on p.
	14-59	East Parks Services	485,830	-			X			
	14-60	West Parks Services	567,720	-			X			
	14-61	Athletic Fields Services	555,900	-			X			
	14-62	Horticulture Services	854,700	-			X			
	14-64	Rights-of-Way Services	424,830	-			X			
	14-65	Urban Forestry Maintenance	920,470	-			X			
	14-66	Forestry Development Review	162,690	60,000			X			

A-9

FY 2012 All Funds CIP Survey - Funded Projects

MARCUCCIO 9/30/10

ATTACH A

Below is a list of CIP projects with FY 2012 funding that were included in the FY 2011 Adopted CIP Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Project	M= Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
REC AND PARKS	32	Asphalt/Concrete Improvements	M	Capital	$ 182,000			X			
	33	Athletic Court System Improv.	M	Capital	105,000			X			
	34	Ballfield Equipment Replacement	M	Capital	156,800			X			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			X			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			X			
	43	King Farm "Farmstead" Park		Capital	128,000			X			
	44	Maryvale Park Improvements		Capital	106,745		X	X			THE SWM IS ONLY ITEM?
	50	Playground Equip. Replacement	M	Capital	420,000			X			
	56	Swim and Fitness Center Improv.	M	Capital	160,000			X	X		NEEDS SERIOUS WORK
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500			X			
	65	Battery Back-up Systems		Speed	105,000			X			
	66	Bridge Rehabilitation	M	Capital	256,000			X			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			X			
	71	Pedestrian Safety	M	Capital	50,000			X			
	72	Rockville Intermodal Access		Capital	600,000			X			WHAT IS THIS? BALT. RD?
	73	Sidewalks	M	Capital	200,000			X			
	75	Street Lighting Improvements	M	Capital	50,000			X			
	76	Traffic Controls: Citywide	M	Capital	100,000			X			
SWM	85	Glenora SWM Pond		SWM	292,000			X			
	86	Glenora Tributary — Middle		SWM	590,000			X			
	87	Horizon Hill SWM Ponds		SWM	850,000			X			
	90	Storm Sewer Rehabilitation	M	SWM	180,000			X			
	94	Woottons Mill Park — Lower		SWM	140,000			X			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			X			
	105	Sewer Rehabilitation	M	Sewer	1,413,000			X			
	109	Water Main Rehabilitation	M	Water	3,083,000			X			
	113	Water System Facility Improvement		Water	600,000			X			
GEN	122	ESS and Budget Systems		Capital	250,000			X			
	129	Vehicles for City Use	M	Cap/Water/ Sewer/SWM /Refuse	1,353,252			X			

A-10

MARCUCCIO 9/30/10

FY 2012 All Funds CIP Survey - Unfunded Projects

ATTACH A

Below is a list of unfunded CIP projects that were included in the FY 2011 Adopted CIP Budget. Some of these projects are completely unfunded and some are partially unfunded. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the three rating categories (currently they are all set at "Maintain Unfunded"). Each X that is placed in the "Fund" category should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 1, 2010.

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450	X	X		
	36	Community/Park Enhancement		Capital	160,000	-		X		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000	X	X		NO MOVEABLE ORCHESTER PIT.
	41	Greenway Streetscape Corridors		Capital	-	32,000	X	X		UNNECESSARY
	44	Maryvale Park Improvements		Capital	-	56,100	X	X		ALREADY P.7, WHY MORE?
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		X		
	47	Park Pedestrian Bridge Improvement	M	Capital	116,300	114,000		X		FIX PED. BRIDGE ON STONESTREET 1ST
	53	Rockcrest Recreation Center		Capital	-	72,000		X		
	55	Senior Center Improvements		Capital	-	500,000		X		
	56	Swim and Fitness Center Improv.	M	Capital	713,233	-		X		
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000		X		
	63	Asphalt Repair and Replacement	M	Capital	1,549,500	317,420		X		
	64	Avery Road — Reconstruction		Capital	-	300,000		X		
	68	Concrete Repair and Replacement	M	Capital	1,124,000	-		X		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		X		
	71	Pedestrian Safety	M	Speed	-	200,000		X		
	73	Sidewalks	M	Speed	-	460,000		X		
	74	Southlawn Lane		Capital	-	100,000		X		
	75	Street Lighting Improvements	M	Speed	-	200,000		X		
	76	Traffic Controls: Citywide	M	Speed	-	100,000		X		
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		X		
UTIL	105	Sewer Rehabilitation	M	Sewer	727,500	-		X		
GEN	120	City Hall Improvement		Capital	-	1,600,000	X	X		NOT THIS YEAR, EMERGENCY ONLY
	121	Enterprise Software System		Cap/Water/Sewer/SWM	-	300,000		X		

Completed by: ______________________
(please type or print)

Date: ______________

A-11

CM Newton

FY 2012 General Fund Principles Survey

Below is a list of possible General Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

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	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes			x		X	
EXPENDITURES	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes			x			Requesting 10%
EXPENDITURES	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes			x			
EXPENDITURES	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes			x			
EXPENDITURES	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes			x			
EXPENDITURES	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes			x			
EXPENDITURES	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes			x			
EXPENDITURES	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes			x			
EXPENDITURES	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated or annual operating deficit	no			x			
EXPENDITURES	**Other Expenditure** (please type your own principle if needed)	no			x			
EXPENDITURES	**Other Expenditure** (please type your own principle if needed)	no			x			
EXPENDITURES	**Other Expenditure** (please type your own principle if needed)	no			x			
REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes			x		X	
REVENUES	Offer the **Homeowners' Tax Credit Program,** which benefits low- to moderate-income homeowners (approximately $400,000)	yes			x		X	
REVENUES	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no			x			
REVENUES	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes			x	X		
REVENUES	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes			x			
REVENUES	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes			x			
REVENUES	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes			x			
REVENUES	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no		X	x			
REVENUES	**Other Revenue** (please type your own principle if needed)	no			x			
REVENUES	**Other Revenue** (please type your own principle if needed)	no			x			
REVENUES	**Other Revenue** (please type your own principle if needed)	no			x			

FY 2012 Other Funds Principles Survey

Below is a list of possible Enterprise Fund and Special Revenue Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
ENTERPRISE FUNDS	**Water Fund**							
	Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes			X			
	Continue with current services and programmed CIP projects	yes			X			
	Sewer Fund							
	Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes			X			
	Continue with current services and programmed CIP projects	yes			X			
	Refuse Fund							
	Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes			X			
	Continue with current services and programmed CIP projects	yes			X			
	Stormwater Management Fund							
	Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes			X			
	Continue with current services and programmed CIP projects	yes			X			
	Parking Fund							
	Increase Parking District Tax Rate by 10% to $0.363	yes			X			
	Maintain current rates, hours, and penalties for parking	yes			X			
	Transfer $1.2 million from the General Fund	yes			X			
	RedGate Golf Course Fund							
	Transfer funding from the General Fund to decrease the accumulated or annual operating deficit	no			X			
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no			X			
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X			
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X			
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no	X		X			
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes			X	X		

FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
MC	5-5	Mayor and Council	$ 237,110	$ -			X			
MC	5-7	City Clerk	361,140	-			X			
A	6-3	City Attorney	929,350	-			X			
CITY MANAGER	7-5	Administration	672,000	-			X			
CITY MANAGER	7-7	Management Systems / Intergov't Affairs	431,610	-			X			
CITY MANAGER	7-10	Organizational Development	181,850	-			X			
CITY MANAGER	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-		X	X			Need to start w/ goal of Public/Privat
CITY MANAGER	7-15	Public Information Office	388,960	-			X			
CITY MANAGER	7-16	Web Site and Intranet	167,130	-			X			
CITY MANAGER	7-17	Cable Television	422,610	71,040			X			
CITY MANAGER	7-21	Graphics, Printing, Copy and Mail Center	894,200	-			X			
CITY MANAGER	7-23	Neighborhood Resources	270,160	-			X			
CITY MANAGER	7-25	Human Rights and Community Mediation	119,890	-			X			
CPDS	8-5	CPDS Executive	220,195	-			X			
CPDS	8-9	Long Range Plan. and Implementation	584,470	-			X			
CPDS	8-13	Zoning	308,410	-			X			
CPDS	8-14	Development Review	722,285	50,000			X			
CPDS	8-16	Historic Preservation	142,015	-			X			
CPDS	8-19	Application, Processing and Permits	889,040	1,135,000			X			
CPDS	8-21	Inspection and Code Enforcement	695,720	-			X			
CPDS	8-23	Administration and Support	366,470	-			X			
CPDS	8-24	Housing	175,160	-			X			
FINANCE	9-5	Administration	404,590	-			X			
FINANCE	9-7	Accounting and Audit	742,250	-			X			
FINANCE	9-9	Systems Support and Control	441,230	-			X			
FINANCE	9-11	Revenue	33,840	-			X			
FINANCE	9-15	Purchasing and Contracts	403,720	-			X			
FINANCE	9-16	Stockroom	176,080	-			X			
FINANCE	9-19	Budget	323,520	-			X			

FY 2012 General Fund Programs and Services Survey

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HR	10-5	Human Resources	$ 787,450	$ -			X			
	10-9	Learning, Performance and Devel.	192,190	-			X			
	10-11	Health and Wellness	104,610	-			X			
	10-13	Safety and Risk Management	237,940	-			X			
IT	11-6	IT Operations	2,452,990	690,920			X			
	11-9	Voice Communications	326,060	-			X			
	11-13	GIS Operations	179,170	-			X			
POLICE	12-7	Management and Support - Chief	385,790	-			X			
	12-9	Community Services Office	127,690	-			X			
	12-11	Management and Support - Field Svcs	427,250	403,000			X			
	12-12	Patrol Teams	3,485,970	109,000			X			
	12-15	Management and Support - Admin.	672,570	-			X			
	12-16	Public Safety Communications Dispatch	612,800	-			X			
	12-20	Management and Support - Special Ops	282,490	-			X	X		Need to discuss increased patrols
	12-20	Neighborhood Services	394,030	28,000			X			c TB re latest crime data
	12-22	Redlight Camera	457,910	630,000			X			
	12-23	Specialty Patrol and Investigations	1,325,480	-			X			
	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			X	X		
PUBLIC WORKS	13-5	Management and Support	480,010	-			X			
	13-9	Contract Management	566,890	-			X			
	13-11	Protect Neighborhoods	129,780	-			X			
	13-12	Mobility	302,830	6,600			X			
	13-13	Accessibility	265,420	-			X			
	13-14	Safety and Maintenance	983,450	-			X			
	13-17	Development Review	139,370	100,000			X			
	13-21	Engineering	133,490	-			X			
	13-23	Environmental Management	147,000	-			X			
	13-29	Street Maintenance	1,674,960	-			X			
	13-30	Snow and Ice Removal	207,560	-			X			
	13-35	Fleet Services	1,335,710	14,800			X			

FY 2012 General Fund Programs and Services Survey

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	14-21	After School Recreation	325,740	165,000			X			
	14-22	Childcare	399,360	408,870			X			
	14-22	Outdoor Recreation	134,690	66,000			X			Need to expand programs in ER/LP
	14-24	Teens	231,120	63,000			X			
	14-25	Summer Playgrounds	204,780	64,160			X			
	14-27	Senior Center Operations	526,630	115,100			X			Discuss Art in Public Places
	14-28	Senior Citizen Support Services	652,330	41,350			X			
	14-30	Senior Citizen Recreation	243,970	62,000			X			
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			X			
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	14-38	Community Programs	527,270	-			X			
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	14-47	Croydon Creek Nature Center	246,100	66,700			X			
	14-48	Facilities Maintenance	2,745,340	44,150			X			
	14-49	Lincoln Park Community Center	349,490	52,600			X			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			X			
	14-52	Thomas Farm Community Center	417,480	180,000			X			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			X			

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	14-60	West Parks Services	567,720	-			X			
	14-61	Athletic Fields Services	555,900	-			X			
	14-62	Horticulture Services	854,700	-			X			
	14-64	Rights-of-Way Services	424,830	-			X			
	14-65	Urban Forestry Maintenance	920,470	-			X			
	14-66	Forestry Development Review	162,690	60,000			X			

FY 2012 All Funds CIP Survey - Funded Projects

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	33	Athletic Court System Improv.	M	Capital	105,000			X			
	34	Ballfield Equipment Replacement	M	Capital	156,800			X			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			X			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			X			
	43	King Farm "Farmstead" Park		Capital	128,000			X			
	44	Maryvale Park Improvements		Capital	106,745			X			
	50	Playground Equip. Replacement	M	Capital	420,000			X	X		
	56	Swim and Fitness Center Improv.	M	Capital	160,000			X	X		
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500			X			
	65	Battery Back-up Systems		Speed	105,000			X			
	66	Bridge Rehabilitation	M	Capital	256,000			X			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			X			
	71	Pedestrian Safety	M	Capital	50,000			X			
	72	Rockville Intermodal Access		Capital	600,000			X			
	73	Sidewalks	M	Capital	200,000			X			
	75	Street Lighting Improvements	M	Capital	50,000			X			
	76	Traffic Controls: Citywide	M	Capital	100,000			X			
SWM	85	Glenora SWM Pond		SWM	292,000			X			
	86	Glenora Tributary — Middle		SWM	590,000			X			
	87	Horizon Hill SWM Ponds		SWM	850,000			X			
	90	Storm Sewer Rehabilitation	M	SWM	180,000			X			
	94	Woottons Mill Park — Lower		SWM	140,000			X			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			X			
	105	Sewer Rehabilitation	M	Sewer	1,413,000			X			
	109	Water Main Rehabilitation	M	Water	3,083,000			X			
	113	Water System Facility Improvement		Water	600,000			X			
GEN	122	ESS and Budget Systems		Capital	250,000			X			
	129	Vehicles for City Use	M	Cap/Water/ Sewer/SWM /Refuse	1,353,252		X	X			

FY 2012 All Funds CIP Survey - Unfunded Projects

Below is a list of unfunded CIP projects that were included in the FY 2011 Adopted CIP Budget. Some of these projects are completely unfunded and some are partially unfunded. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the three rating categories (currently they are all set at "Maintain Unfunded"). Each X that is placed in the "Fund" category should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450		X		
	36	Community/Park Enhancement		Capital	160,000	-		X		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000		X		
	41	Greenway Streetscape Corridors		Capital	-	32,000		X		
	44	Maryvale Park Improvements		Capital	-	56,100		X	X	
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		X		isn't this done?
	47	Park Pedestrian Bridge Improvement	M	Capital	116,300	114,000		X		
	53	Rockcrest Recreation Center		Capital	-	72,000		X		
	55	Senior Center Improvements		Capital	-	500,000		X		
	56	Swim and Fitness Center Improv.	M	Capital	713,233	-		X	X	
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000		X	X	
	63	Asphalt Repair and Replacement	M	Capital	1,549,500	317,420		X		
	64	Avery Road — Reconstruction		Capital	-	300,000		X		
	68	Concrete Repair and Replacement	M	Capital	1,124,000	-		X		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		X		
	71	Pedestrian Safety	M	Speed	-	200,000		X		
	73	Sidewalks	M	Speed	-	460,000		X	X	
	74	Southlawn Lane		Capital	-	100,000		X		
	75	Street Lighting Improvements	M	Speed	-	200,000		X		
	76	Traffic Controls: Citywide	M	Speed	-	100,000		X		
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		X		
UTL	105	Sewer Rehabilitation	M	Sewer	727,500	-		X		
GEN	120	City Hall Improvement		Capital	-	1,600,000	X	X		
	121	Enterprise Software System		Cap/Water/Sewer/SWM	-	300,000		X		

Completed by: Bridget Donnell Newton
(please type or print)

Date: 10.24.10

FY 2012 General Fund Principles Survey

Below is a list of possible General Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Principle	In 5-Year Forecast?	Rating Categories: Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	Comments
EXPENDITURES	Increase annual **Employee Compensation** by 1% (consistent with the current union contract and equals approximately $300,000 for General)	yes					X	
	Maintain current **Employee Benefits**, which equals a 15% increase (includes all benefits like health, pension and retiree health and equals approximately $1.5 million for General)	yes					X	
	Maintain current **Programs and Services** at current levels (please see FY 2012 General Fund Programs and Services Survey to provide more information)	yes				X		
	Increase **Caregiver and Outside Agency Funding** and continue with the competitive grant process (a 1% increase was assumed in the forecast)	yes		X				Maintain at FY2011 levels for now. We will evaluate this more later.
	Transfer $3.0 million to the City's **Capital Projects Fund** to support the current 5-year plan (consistent with 5-year Capital Projects cash flow)	yes				X		
	Fund the **Operating Cost Impacts** from completed CIP projects (approximately $290,250, however actual impacts will be determined as projects are completed throughout FY 2011)	yes					X	
	Transfer $5.1 million to the City's **Debt Service Fund** (consistent with 5-year Debt Service cash flow)	yes			X			
	Transfer $1.2 million to the City's **Parking Fund** (consistent with 5-year Parking Fund forecast)	yes		X				Hold at $1M.
	Transfer funding to the **RedGate Golf Fund** to decrease the accumulated or annual operating deficit	no	X					For FY2011 this was $674,000. For FY2012, this could be a similar amount, but probably at least $500,000.
	Other Expenditure (please type your own principle if needed)	no				X		$150,000 to start returning RedGate to nature
	Other Expenditure (please type your own principle if needed)	no			X			$10,000 branding implementation
REVENUES	Maintain **Property Tax Rates** at $0.292 for real property and $0.805 for personal property	yes					X	
	Offer the **Homeowners' Tax Credit Program,** which benefits low- to moderate-income homeowners (approximately $400,000)	yes					X	
	Offer the **$100 Income Tax Offset Credit** (approximately $1.54 million)	no		X				We have to see how things add up at the end. There are a number of higher costs including the probable funding of and higher retirement funding. There is also uncertainty of resources.
	Assume flat revenues **From Other Governments** (tax duplication, highway user, police protection)	yes					X	
	Assume $9.8 million in **Income Tax Revenue** (FY 2010 totaled approx. $9.8 million)	yes					X	
	Assume **Interest Earnings** of 1% for the City's investment portfolio	yes					X	
	Assume **Administrative Charges** consistent with the adopted Cost Allocation Plan (increase of $288,800 to equal $4.5 million)	yes					X	
	Increase or decrease **Fees and Charges** consistent with the User Fee Study (a general 5% increase was assumed in the forecast for user fees and charges)	no			X			Have to see where this ends up.
	Other Revenue (please type your own principle if needed)	no				X		Modest increase to Town Center parking rates if necessary to gain $200,000 more in revenues. This to avoid the increasing the G.F. subsidy to over $1M.

FY 2012 Other Funds Principles Survey

Below is a list of possible Enterprise Fund and Special Revenue Fund principles that will help build the FY 2012 budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "No Opinion"). Please provide comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Principle	In 5-Year Forecast?	Rating Categories					Comments
			Strongly Disagree	Disagree	No Opinion	Agree	Strongly Agree	
ENTERPRISE FUNDS	**Water Fund**							
	Continue with rate structure adopted in May 2010 (24.5% increase or $4.33 / $6.23 / $6.69 based on tier)	yes					X	
	Continue with current services and programmed CIP projects	yes					X	
	Sewer Fund							
	Continue with rate structure adopted in May 2010 (13% increase or $5.26)	yes					X	
	Continue with current services and programmed CIP projects	yes					X	
	Refuse Fund							
	Continue with rate structure adopted in May 2010 (3.8% increase or $407.28)	yes					X	
	Continue with current services and programmed CIP projects	yes					X	
	Stormwater Management Fund							
	Continue with rate structure adopted in May 2010 (27% increase or $62.48)	yes					X	
	Continue with current services and programmed CIP projects	yes					X	
	Parking Fund							
	Increase Parking District Tax Rate by 10% to $0.363	yes		X				
	Maintain current rates, hours, and penalties for parking	yes				X		We need to increase this income by $200,000
	Transfer $1.2 million from the General Fund	yes		X				Hold at $1M
	RedGate Golf Course Fund							
	Transfer funding from the General Fund to decrease the accumulated or annual operating deficit	no	X					Return the Golf Course to nature as this is the least costly thing to do with it. There are too many other valuable things that would have to go out the doot to support RedGate.
SPECIAL REV FUNDS	**Special Activities Fund**							
	Maintain current special activities accounts as listed on page 3-19 of the FY 2011 Adopted Operating Budget	no			X			
	Town Center Management District Fund							
	Maintain tax rate of $0.116 for the Town Square Street and Area Lighting District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X			
	Maintain tax rate of $1.32 for the Town Square Commercial District as adopted in the FY 2011 budget (pending analysis of the FY 2012 management contract)	no			X			
	Assume the General Fund administrative charge will increase consistent with the three year phase-in of the CAP as adopted in April 2010 (increase of $80,000)	no			X			
	Speed Camera Fund							
	Maintain revenue based on 2,800 citations per month (pending further data analysis during FY 2011)	yes			X			

FY 2012 General Fund Programs and Services Survey

Below is a list of General Fund Cost Centers that were included in the FY 2011 Adopted Operating Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in one of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
MC	5-5	Mayor and Council	$ 237,110	$ -			X			
MC	5-7	City Clerk	361,140	-			X			More money for the election?
A	6-3	City Attorney	929,350	-			X			
CITY MANAGER	7-5	Administration	672,000	-			X			
CITY MANAGER	7-7	Management Systems / Intergov't Affairs	431,610	-			X			
CITY MANAGER	7-10	Organizational Development	181,850	-			X			
CITY MANAGER	7-12	Rockville Economic Dev., Inc. (REDI)	530,120	-			X			
CITY MANAGER	7-15	Public Information Office	388,960	-			X			
CITY MANAGER	7-16	Web Site and Intranet	167,130	-			X			
CITY MANAGER	7-17	Cable Television	422,610	71,040			X			
CITY MANAGER	7-21	Graphics, Printing, Copy and Mail Center	894,200	-			X			
CITY MANAGER	7-23	Neighborhood Resources	270,160	-			X			
CITY MANAGER	7-25	Human Rights and Community Mediation	119,890	-			X			
CPDS	8-5	CPDS Executive	220,195	-			X			
CPDS	8-9	Long Range Plan. and Implementation	584,470	-			X			
CPDS	8-13	Zoning	308,410	-			X			
CPDS	8-14	Development Review	722,285	50,000			X			
CPDS	8-16	Historic Preservation	142,015	-			X			
CPDS	8-19	Application, Processing and Permits	889,040	1,135,000			X			
CPDS	8-21	Inspection and Code Enforcement	695,720	-			X			
CPDS	8-23	Administration and Support	366,470	-			X			
CPDS	8-24	Housing	175,160	-			X			
FINANCE	9-5	Administration	404,590	-			X			
FINANCE	9-7	Accounting and Audit	742,250	-			X			
FINANCE	9-9	Systems Support and Control	441,230	-			X			
FINANCE	9-11	Revenue	33,840	-			X			
FINANCE	9-15	Purchasing and Contracts	403,720	-			X			
FINANCE	9-16	Stockroom	176,080	-			X			
FINANCE	9-19	Budget	323,520	-			X			

FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
HR	10-5	Human Resources	$ 787,450	$ -			X			
HR	10-9	Learning, Performance and Devel.	192,190	-			X			
HR	10-11	Health and Wellness	104,610	-			X			
HR	10-13	Safety and Risk Management	237,940	-			X			
IT	11-6	IT Operations	2,452,990	690,920			X			
IT	11-9	Voice Communications	326,060	-			X			
IT	11-13	GIS Operations	179,170	-			X			
POLICE	12-7	Management and Support - Chief	385,790	-			X			
POLICE	12-9	Community Services Office	127,690	-			X			
POLICE	12-11	Management and Support - Field Svcs	427,250	403,000			X			
POLICE	12-12	Patrol Teams	3,485,970	109,000			X			
POLICE	12-15	Management and Support - Admin.	672,570	-			X			
POLICE	12-16	Public Safety Communications Dispatch	612,800	-			X			
POLICE	12-20	Management and Support - Special Ops	282,490	-			X			
POLICE	12-20	Neighborhood Services	394,030	28,000			X			
POLICE	12-22	Redlight Camera	457,910	630,000			X			
POLICE	12-23	Specialty Patrol and Investigations	1,325,480	-			X			
POLICE	12-25	Comm. Enhance. and Code Enforcement	561,350	642,000			X			
PUBLIC WORKS	13-5	Management and Support	480,010	-			X			
PUBLIC WORKS	13-9	Contract Management	566,890	-			X			
PUBLIC WORKS	13-11	Protect Neighborhoods	129,780	-			X			
PUBLIC WORKS	13-12	Mobility	302,830	6,600			X			
PUBLIC WORKS	13-13	Accessibility	265,420	-			X			
PUBLIC WORKS	13-14	Safety and Maintenance	983,450	-			X			
PUBLIC WORKS	13-17	Development Review	139,370	100,000			X			
PUBLIC WORKS	13-21	Engineering	133,490	-			X			
PUBLIC WORKS	13-23	Environmental Management	147,000	-			X			
PUBLIC WORKS	13-29	Street Maintenance	1,674,960	-			X			
PUBLIC WORKS	13-30	Snow and Ice Removal	207,560	-			X			
PUBLIC WORKS	13-35	Fleet Services	1,335,710	14,800			X			

FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories					Comments
					Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	
RECREATION AND PARKS	14-7	Rec & Parks Administration & Support	$ 582,120	$ -			X			
	14-9	Special Events	787,970	75,000			X			
	14-11	Capital Projects	225,920	-			X			
	14-13	Recreation Administration & Support	537,080	121,500			X			
	14-15	Arts	268,370	61,000			X			
	14-17	Summer Camps	435,280	437,560			X			
	14-17	Classes	344,480	346,390			X			
	14-18	Adult Sports	247,960	174,980			X			
	14-20	Youth Sports	406,670	263,755			X			
	14-21	After School Recreation	325,740	165,000			X			
	14-22	Childcare	399,360	408,870			X			
	14-22	Outdoor Recreation	134,690	66,000			X			
	14-24	Teens	231,120	63,000			X			
	14-25	Summer Playgrounds	204,780	64,160			X			
	14-27	Senior Center Operations	526,630	115,100			X			
	14-28	Senior Citizen Support Services	652,330	41,350			X			
	14-30	Senior Citizen Recreation	243,970	62,000			X			
	14-31	Senior Citizen Sports & Fitness	153,970	55,500			X			
	14-33	Community Programs Administration	296,460	-			X			
	14-35	Youth & Family Services	373,018	100,578			X			
	14-37	Linkages to Learning	216,100	167,005			X			
	14-38	Community Programs	527,270	-			X			
	14-45	Civic Center Complex	1,308,780	861,000			X			
	14-47	Croydon Creek Nature Center	246,100	66,700			X			
	14-48	Facilities Maintenance	2,745,340	44,150			X			
	14-49	Lincoln Park Community Center	349,490	52,600			X			
	14-50	Swim and Fitness Center	1,730,430	1,694,000			X			
	14-52	Thomas Farm Community Center	417,480	180,000			X			
	14-54	Twinbrook Community Recreation Ctr	372,530	135,100			X			

FY 2012 General Fund Programs and Services Survey

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	Page	Cost Center	FY 2011 Adopted Exp.	FY 2011 Adopted Revenue	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
R&P, continued	14-58	Parks Administration & Support	$ 598,350	$ -			X			
	14-59	East Parks Services	485,830	-			X			
	14-60	West Parks Services	567,720	-			X			
	14-61	Athletic Fields Services	555,900	-			X			
	14-62	Horticulture Services	854,700	-			X			
	14-64	Rights-of-Way Services	424,830	-			X			
	14-65	Urban Forestry Maintenance	920,470	-			X			
	14-66	Forestry Development Review	162,690	60,000			X			

FY 2012 All Funds CIP Survey - Funded Projects

Below is a list of CIP projects with FY 2012 funding that were included in the FY 2011 Adopted CIP Budget. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in <u>one</u> of the five rating categories (currently they are all set at "Maintain"). Each X that is placed in the "Substantially Increase" or "Increase" categories should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Project	M = Maintenance	Fund	FY 2012 Estimated Funding	Rating Categories: Substantially Decrease	Decrease	Maintain	Increase	Substantially Increase	Comments
REC AND PARKS	32	Asphalt/Concrete Improvements	M	Capital	$ 182,000			X			
	33	Athletic Court System Improv.	M	Capital	105,000			X			
	34	Ballfield Equipment Replacement	M	Capital	156,800			X			
	40	Glenview Mansion and Cottage Imp.		Capital	312,000			X			
	42	HVAC Replacement - City Bldgs	M	Capital	150,000			X			
	43	King Farm "Farmstead" Park		Capital	128,000			X			
	44	Maryvale Park Improvements		Capital	106,745			X			
	50	Playground Equip. Replacement	M	Capital	420,000			X			
	56	Swim and Fitness Center Improv.	M	Capital	160,000			X			
TRANS	63	Asphalt Repair and Replacement	M	Capital	2,313,500				X		Get back to a 10-year cycle.
	65	Battery Back-up Systems		Speed	105,000			X			
	66	Bridge Rehabilitation	M	Capital	256,000			X			
	68	Concrete Repair and Replacement	M	Capital	1,748,000			X			
	71	Pedestrian Safety	M	Capital	50,000			X			
	72	Rockville Intermodal Access		Capital	600,000			X			
	73	Sidewalks	M	Capital	200,000			X			
	75	Street Lighting Improvements	M	Capital	50,000			X			
	76	Traffic Controls: Citywide	M	Capital	100,000			X			
SWM	85	Glenora SWM Pond		SWM	292,000			X			
	86	Glenora Tributary — Middle		SWM	590,000			X			
	87	Horizon Hill SWM Ponds		SWM	850,000			X			
	90	Storm Sewer Rehabilitation	M	SWM	180,000			X			
	94	Woottons Mill Park — Lower		SWM	140,000			X			
UTL	101	Blue Plains Wastewater Treatment	M	Sewer	8,596,000			X			
	105	Sewer Rehabilitation	M	Sewer	1,413,000			X			
	109	Water Main Rehabilitation	M	Water	3,083,000			X			
	113	Water System Facility Improvement		Water	600,000			X			
GEN	122	ESS and Budget Systems		Capital	250,000			X			
	129	Vehicles for City Use	M	Cap/Water/ Sewer/SWM /Refuse	1,353,252			X			

FY 2012 All Funds CIP Survey - Unfunded Projects

Below is a list of unfunded CIP projects that were included in the FY 2011 Adopted CIP Budget. Some of these projects are completely unfunded and some are partially unfunded. In preparation for the FY 2012 budget, please complete this survey by placing an "X" in <u>one</u> of the three rating categories (currently they are all set at "Maintain Unfunded"). Each X that is placed in the "Fund" category should be accompanied by a comment that explains how to fund the request. Please provide other comments on your ratings if necessary. Please return completed survey to Scott Ullery by October 19, 2010.

	Page	Project	M = Maintenance	Fund	FY 2011 Unfunded	FY 2012 Estimated Unfunded	Rating: Remove from CIP	Rating: Maintain Unfunded	Rating: Fund	Comments
REC AND PARKS	35	Civic Center Improvements		Capital	$ -	$ 931,450		X		
	36	Community/Park Enhancement		Capital	160,000	-		X		
	38	F. Scott Fitzgerald Theatre Improv.		Capital	232,000	743,000		X		
	41	Greenway Streetscape Corridors		Capital	-	32,000		X		
	44	Maryvale Park Improvements		Capital	-	56,100		X		
	45	Mattie J. T. Stepanek Park		Capital	-	65,000		X		
	47	Park Pedestrian Bridge Improvement	M	Capital	116,300	114,000		X		
	53	Rockcrest Recreation Center		Capital	-	72,000		X		
	55	Senior Center Improvements		Capital	-	500,000		X		
	56	Swim and Fitness Center Improv.	M	Capital	713,233	-		X		
TRANS	62	Accessible Pedestrian Signals		Speed	-	450,000		X		
	63	Asphalt Repair and Replacement	M	Capital	1,549,500	317,420		X		
	64	Avery Road — Reconstruction		Capital	-	300,000		X		
	68	Concrete Repair and Replacement	M	Capital	1,124,000	-		X		
	69	Illuminated Street Name Signs		Speed	110,000	110,000		X		
	71	Pedestrian Safety	M	Speed	-	200,000		X		
	73	Sidewalks	M	Speed	-	460,000		X		
	74	Southlawn Lane		Capital	-	100,000		X		
	75	Street Lighting Improvements	M	Speed	-	200,000		X		
	76	Traffic Controls: Citywide	M	Speed	-	100,000		X		
SWM	87	Horizon Hill SWM Ponds		SWM	-	115,000		X		
UTL	105	Sewer Rehabilitation	M	Sewer	727,500	-		X		
GEN	120	City Hall Improvement		Capital	-	1,600,000		X		
	121	Enterprise Software System		Cap/Water/ Sewer/SWM	-	300,000		X		

Completed by: ______________________
(please type or print)

Date: ______________